CITY OF
CHESTERFIELD
MISSOURI

Finance and Administration Committee of the Whole
Record of Proceeding
July 23, 2024

The Finance & Administration Committee of the Whole met on July 24, 2024. Those in attendance included: Chairperson Barbara McGuinness, Ward I; Council Committee Member Aaron Wahl, Ward II; Council Committee Member Michael Moore, Ward III; Council Committee Member Gary Budoor, Ward IV; City Administrator Mike Geisel and Director of Finance Jeannette Kelly. Those also in attendance included: Mayor Nation; Councilmember Mary Monachella, Ward I; Councilmember Mary Ann Mastorakos, Ward II; Councilmember Dan Hurt, Ward III; Councilmember Merrell Hansen, Ward IV; Director of Information Technology Matt Haug; Director of Public Works/City Engineer Jim Eckrich; Director of Planning Justin Wyse; Director of Parks, Recreation & Arts T.W. Dieckmann; Police Chief Cheryl Funkhouser; Assistant City Administrator Elliot Brown; Assistant Director of Finance Cathy Pagella and City Clerk Vickie McGownd. There were approximately 4 other attendees.

The meeting was called to order at 6:00 p.m.

Approval of Minutes

Chairperson Barbara McGuinness asked if there were any comments or changes to the July 1, 2024 Finance & Administration Committee Minutes. Hearing none, Chairperson McGuinness made a motion, seconded by Councilmember Moore, to approve the July 1, 2024 Finance & Administration Committee minutes. A voice vote was taken with a unanimous affirmative result (4-0) and the motion was declared passed.

Finance 105 – Five Year Projections

City Administrator Mike Geisel presented materials and information related to historical, current and future financial data. He also presented five year projections for the following funds: American Rescue Plan Act (ARPA), Sewer Lateral, Public Safety, Capital Projects, Parks, Parks Bond Debt Service, General, Chesterfield Valley Special Allocation, Chesterfield Regional Tax Increment Financing (TIF) and Prepaid Debt. The projections were created based on several assumptions related to revenues and expenditures (presentation attached).

Mr. Geisel indicated that the City is in a good financial position; however, the trend of convergent revenues and expenditures is a long-term concern that will need to be addressed going forward.

[Brief recess at 7:25 p.m. Meeting resumed at 7:33 p.m.]

Abstract Thoughts

Mr. Geisel shared several issues of long-term concern in an attempt to provide a level of awareness to City Council:

- Event security
- Litigation
- Employee health and wellness
- TIF strategy ($360 million)
- Law enforcement in Chesterfield Valley and parks system
- Monarch/Chesterfield Levee District interior stormwater system maintenance
- Large capital expenses for existing facilities
  - Monarch/Chesterfield Levee Trail overlay
  - Parking lot overlays
  - Central Park playground (grant request pending)
  - City Hall rooftop HVAC equipment
- Chesterfield Valley Athletic Complex
  - Complete drainage channel
  - Complete ring road
  - Update athletic lighting
  - Sanitary sewer rehab
  - Additional parking
  - C Quad restrooms and concessions
  - Turf A & B fields
- Wildhorse Village Special Business District
  - Set tax rate for 2024
  - Acceptance documents
  - Contracts and staffing
- Downtown Chesterfield Special Business District
  - South Outer 40 – Mercy project
  - North Outer 40 extension
  - Long Road interchange
  - Chesterfield/Monarch Levee Trail – Phase V
- Amphitheater improvements
- Pickleball
- Community Center

Adjournment

The meeting was adjourned at 8:55 p.m.

Respectfully submitted:

Mike Geisel
City Administrator

Vickie McGownd
City Clerk

APPROVED: 10-01-2024

Finance 105

Five Year Projections & Abstract Thoughts

July 23rd, 2024

CITY OFFICIALS

City of Chesterfield

VISION

Chesterfield is a premier community known for safe and beautiful neighborhoods, high quality development, and great schools, services, and amenities.

MISSION

The City of Chesterfield provides superior municipal services to its residents and businesses through innovation, professional management and leadership.

Achievement

VALUES

SERVICE-MINDSET
We are here to serve and we do not drive the agenda. Our goal is to make life in Chesterfield as good as it can be as defined by our residents and public officials.

EXCELLENCE
When we do something, we strive to do it well. The quality of our services is recognized through accreditation from professional associations for Parks, Police, Finance, and Public Works.

PROFESSIONAL
We are highly qualified. Our well-trained and skilled team represents the City and their professions well. We treat the public and each other with respect.

RESPONSIVE
We respond in a timely and comprehensive manner to requests. We do not do the bare minimum. We listen, we offer full explanations, and we are proactive problem-solvers.

APPROACHABLE AND TRANSPARENT
We are an open book. We are approachable and we make information on city business easily accessible to all.

Adopted by City Council November 21, 2022

MAJOR BUDGET POLICIES

Fund Reserve Level

The City attempts to maintain a reserve level of a minimum of 40% of general fund expenditures, including all operating transfers out (adopted on November 3, 2007; reapproved on June 3, 2019). This is considered a prudent reserve level for meeting unanticipated expenditure requirements, a major revenue shortfall, or an emergency. The budget for fiscal year 2024 meets that goal with more than 40%, unbudgeted fund balance as of December 31, 2024.

SUCCESS

2023 EOY FUND RESERVE ACTUAL $17,049,304

40% $9,956,303

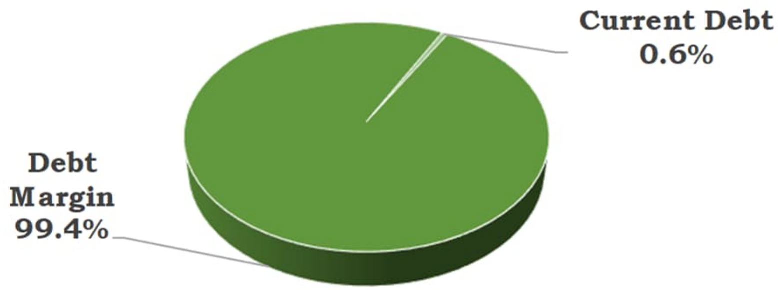
2024 PROJECTED EOY FUND RESERVE OVER $15 MILLION

40% $8,793,287

Debt Management

Bonded indebtedness is limited by Sections 95.115 and 95.120 of the Missouri Revised Statutes (1986) to 10% of the assessed value of taxable tangible property. **Based on the 2023 assessed valuation of $2,464,379,569, the City's legal debt limit is $246,437,957.**

The City has $19.13 million in certificates of participation for parks projects and $0.74 million in limited General Obligation Bonds for the Brandywine NID. The certificates of participation, however, do not count against the City's legal debt limit.



Balanced Budget Defined

In accordance with Missouri Statutes, a balanced budget for the City is defined as available fund reserves plus estimated revenues equal or greater than estimated appropriations.

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Chesterfield
Missouri

For the Fiscal Year Beginning

January 01, 2024

Christopher P. Morrill

Executive Director

For the 34th consecutive year, the City of Chesterfield received the *Certificate of Achievement for Excellence in Financial Reporting* from the Government Finance Officers Association (GFOA). This is the highest form of recognition in the area of governmental accounting and financial reporting, and its attainment represents a significant accomplishment by a government and its management. The City of Chesterfield has received this award from 1989 – 2022. The City's Finance Department excels in providing clear and transparent financial reports.

The City of Chesterfield also received their 34th consecutive *Distinguished Budget Presentation Award* from the Government Finance Officers Association. The award represents a significant achievement by the City's Finance Department. Each year the City prepares an annual budget, conducts multiple budget workshops, and hosts a public hearing prior to adoption of the budget. This award reflects the commitment of Mayor, City Council and staff to meet the highest principles of governmental budgeting and ensuring the public trust. The City of Chesterfield has received this award from 1991 – 2024.

STATISTICAL AND DEMOGRAPHIC DATA

Date of Incorporation as a third class city	June 1, 1988
Form of Government	Mayor/Council/City Administrator
Area	32 square miles
Miles of public streets maintained by City	184
Miles of public sidewalks maintained by City	254
Police protection:	
Number of full-time employees	112
Commissioned officers	99
Other full-time employees	13
Police Station	1
Total employees, full-time	249

Major Employers within Chesterfield

Company	Type of Business	# of Employees
St. Luke's Hospital	Full-service Medical Facility	3,130
Delmar Gardens Family	Skilled Nursing / Retirement	1,528
Parkway School District	Public School District	1,165
Bayer	Bio-Tech Plant Science Research	1,120
Centene	Managed Healthcare Provider	1,096
Reinsurance Group of America, Inc.	Reinsurance for Life Insurance	1,082
Mercy Health	Headquarters of Mercy Health	804
Pfizer	Pharmaceutical Research	704
Bunge	Agribusiness and Food Production	634
Dierberg's Markets	Supermarket Headquarters	330

Population:	
1988	28,436
1994	42,325
2000	46,802
2010	47,484
2020	49,999
2022	50,671

Median family income:	
1986	$ 61,800
2000	$102,987
2015	$96,851
2019	$113,315
2021	$124,551
2022	$137,052

Per capita income:	
1987	$ 21,912
2000	$43,288
2015	$51,313
2019	$62,430
2021	$68,038
2022	$75,489

City Metrics and Obligations

Year	Public Street Mileage	Street Lights	Marked Patrol Units	Parks Acreage	Baseball / Softball Diamonds	Multi-Purpose Fields	Field Rental Hours	Aquatic Center Attendance	Municipal Zoning Approvals	Property Tax Rate
2013	172	230	30	372	29	15	17,489	35,699	1,506	$0.03
2014	175	237	31	571	29	15	19,049	35,648	1,243	$0.03
2015	175	237	33	571	29	15	19,058	39,282	1,252	$0.00
2016	176	237	34	571	29	15	17,472	39,996	1,340	$0.00
2017	176	237	34	571	29	15	17,127	38,267	1,421	$0.00
2018	176	237	38	571	29	14	15,571	36,314	1,423	$0.00
2019	176	237	38	589	29	14	13,530	35,136	1,380	$0.00
2020	176	244	38	593	31	14	1,433	closed / COVID	1,420	$0.00
2021	183	244	38	611	31	14	18,758	36,821	1,425	$0.00
2022	183	244	38	611	31	14	20,904	39,790	1,420	$0.00
2023	184	244	38	611	31	14	23,537	38,134	1,234	$0.00

Municipal Courts

Year	Fines/Costs	Cases Filed	Warrants Issued	Trials Set	Court Sessions
2013	$1,272,870	12,669	2,474	186	52
2014	$1,177,957	12,485	2,801	211	44
2015	$1,065,157	9,665	2,617	105	44
2016	$837,953	9,133	2,955	117	44
2017	$711,087	7,872	3,152	141	44
2018	$847,725	9,148	3,422	92	44
2019	$779,665	8,405	3,747	89	44
2020	$558,107	6,531	387	9	10
2021	$782,360	6,615	2,957	20	18
2022	$826,817	7,807	2,338	54	33
2023	$794,173	6,796	2,067	42	33

ASSESSED VALUATION – 2023

Chesterfield is the ONLY city in St. Louis County over $2 Billion.

Chesterfield	$2.40 B
Clayton	$1.25 B
Maryland Heights	$1.17 B
Wildwood	$1.30 B
Creve Coeur	$1.15 B
Kirkwood	$1.10 B
Town & Country	$.929 B

2023 TOTAL Real Estate assessment roll

REAL ESTATE ONLY - DOES NOT INCLUDE PERSONAL PROPERTY

INITIAL ASSESSED VALUATION – 2024

Chesterfield is the ONLY city in St. Louis County over $2 Billion.

Chesterfield	$2.42 B
Wildwood	$1.30 B
Clayton	$1.25 B
Maryland Heights	$1.16 B
Creve Coeur	$1.17 B
Kirkwood	$1.10 B
Town & Country	$.924 B

2024 TOTAL Real Estate assessment roll

REAL ESTATE ONLY - DOES NOT INCLUDE PERSONAL PROPERTY

LET'S START WITH THE PRESENT

2024

CHESTERFIELD

2024 BUDGETED REVENUES AND EXPENDITURES BY FUND
(in Thousands (000's) of Dollars)

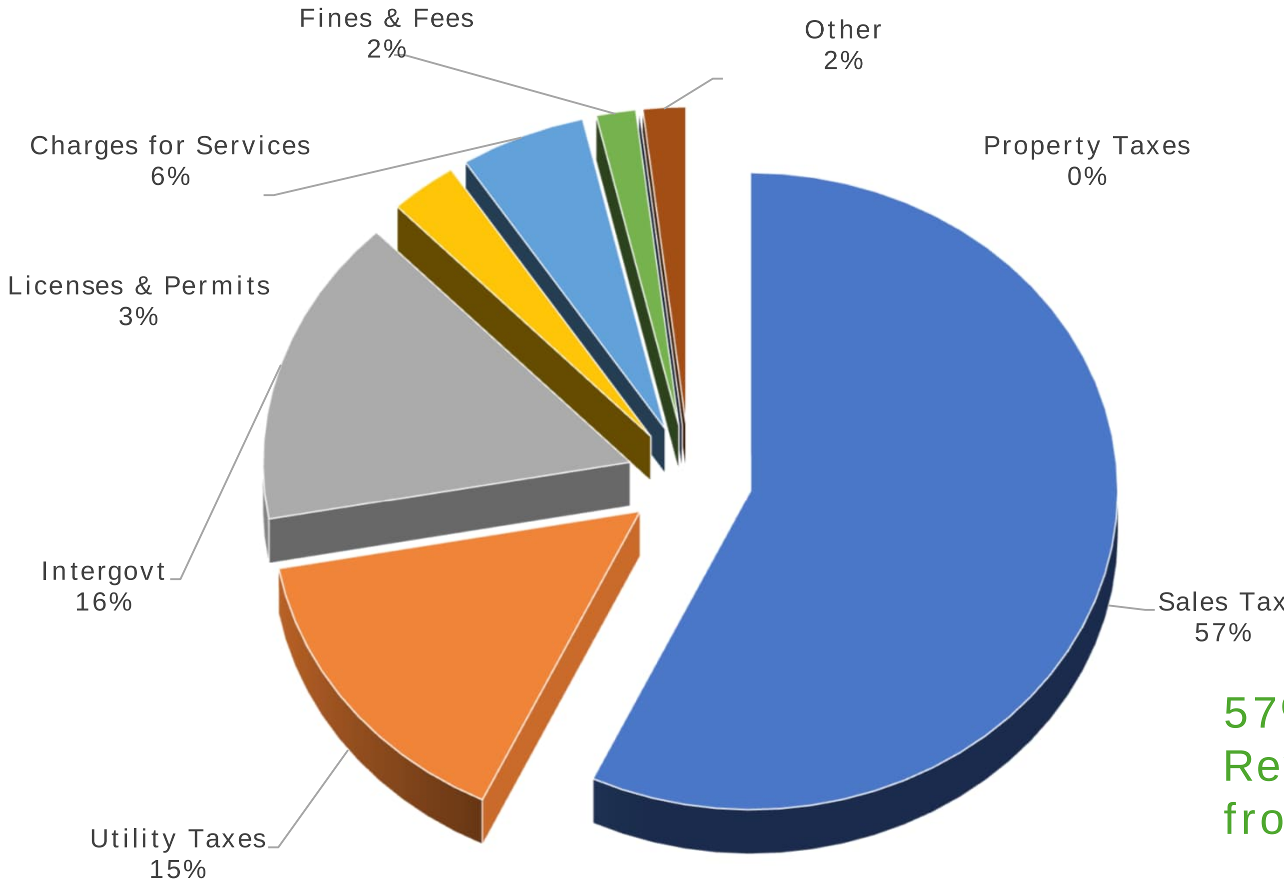
ALL FUNDS

	General Fund	Special Revenue: Public Safety Fund	Special Revenue: Capital Improvements Fund	Special Revenue: Parks Fund	Special Revenue: Sewer Lateral Fund	Special Revenue: Police Forfeiture Fund	Special Revenue: ARPA Fund	Capital Projects: Chesterfield Valley Special Allocation	Capital Projects: Parks 2020	Limited GO Bond: Brandywine NID	Debt Service: City Hall Bonds 2004	Debt Service: 2013 Parks Bonds	Debt Service: 2016 Parks Bonds	Debt Service: 2020 A/B Parks Bonds	Debt Service: Parks Debt Reserve (Pre-Paid)	Total Government
Fund Balance, January	**$17,049**	**$29**	**$4,894**	**$5,274**	**$397**	**$348**	**$195**	**$3,710**	**$1,019**	**$75**	**$0**	**$2**	**$0**	**$2**	**$11,166**	**$44,160**
Revenues																
Sales Tax	8,740	3,160	6,660	7,850	-	-	-	-	-	-	-	-	-	-	-	$26,410
Utility Taxes	6,972	-	-	-	-	-	-	-	-	-	-	-	-	-	-	$6,972
Intergovernmental	4,805	638	-	546	-	10	1,283	-	-	-	-	-	-	-	-	$7,282
Licenses and Permits	1,381	-	-	-	-	-	-	-	-	-	-	-	-	-	-	$1,381
Charges for Services	135	474	-	1,526	430	-	-	-	-	-	-	-	-	-	-	$2,566
Court Receipts	777	28	-	-	-	-	-	-	-	-	-	-	-	-	-	$804
Property Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	$0
Other Revenues	623	-	55	100	-	-	10	30	-	52	-	-	-	-	60	$930
Total Revenue	**$ 23,433**	**$4,299**	**$6,715**	**$10,023**	**$430**	**$10**	**$1,293**	**$30**	**$0**	**52**	**$0**	**$0**	**$0**	**$0**	**$60**	**$46,345**
Expenditures																
Executive & Legislative	$75						$0									$75
Department of Administration																
City Administrator	$705						$0									$705
Finance	$799						$0									$799
Information Technology	$1,192						$0									$1,192
Courts	$339						$0									$339
Central Services	$1,540						$0									$1,540
Customer Service	$111						$0									$111
Police Department		$12,837				$38	$0									$12,874
Public Services																
Planning and Development	$1,030						$0									$1,030
Public Works	$6,627		$1,207		$430		$0	$10		$0						$8,274
Capital Improvements							$0									$0
Parks Department																
Parks and Recreation				$6,068			$0		$1,016							$7,085
Arts and Entertainment				$745			$835									$1,580
Aquatics				$525			$0									$525
CVAC Concession				$0			$0									$0
Central Park Concession				$86			$0									$86
Sports and Wellness				$589			$0									$589
Capital Items for All Departments	$196	$493	$7,226	$237	$0	$0	$495	$0								$8,647
Debt Service										$53	$0	$2,512	$350	$1,590	$0	$4,506
Total Expenditures	**$ 12,614**	**$13,330**	**$8,433**	**$8,251**	**$430**	**$38**	**$1,330**	**$10**	**$1,016**	**$53**	**$0**	**$2,512**	**$350**	**$1,590**	**$0**	**$49,957**
Transfers To / (From) Other Funds	$9,369	($9,018)	$0	$975	$0	$0	$0	$0	$0	$0	$0	($2,512)	($350)	($1,590)	$3,128	$0
Change in Fund Balance	$1,450	($12)	($1,718)	$797	$0	($28)	($36)	$20	($1,016)	($1)	$0	$0	$0	$0	($3,068)	($3,612)
Fund Balance, Decembe	**$18,499**	**$17**	**$3,176**	**$6,071**	**$397**	**$320**	**$159**	**$3,730**	**$3**	**$74**	**$0**	**$2**	**$0**	**$2**	**$8,098**	**$40,548**

$44 Million

ALL FUNDS

2024 BUDGETED REVENUE BY SOURCE



57% off all Revenues, are from Sales Tax

CITY OF CHESTERFIELD MISSOURI

ALL FUNDS

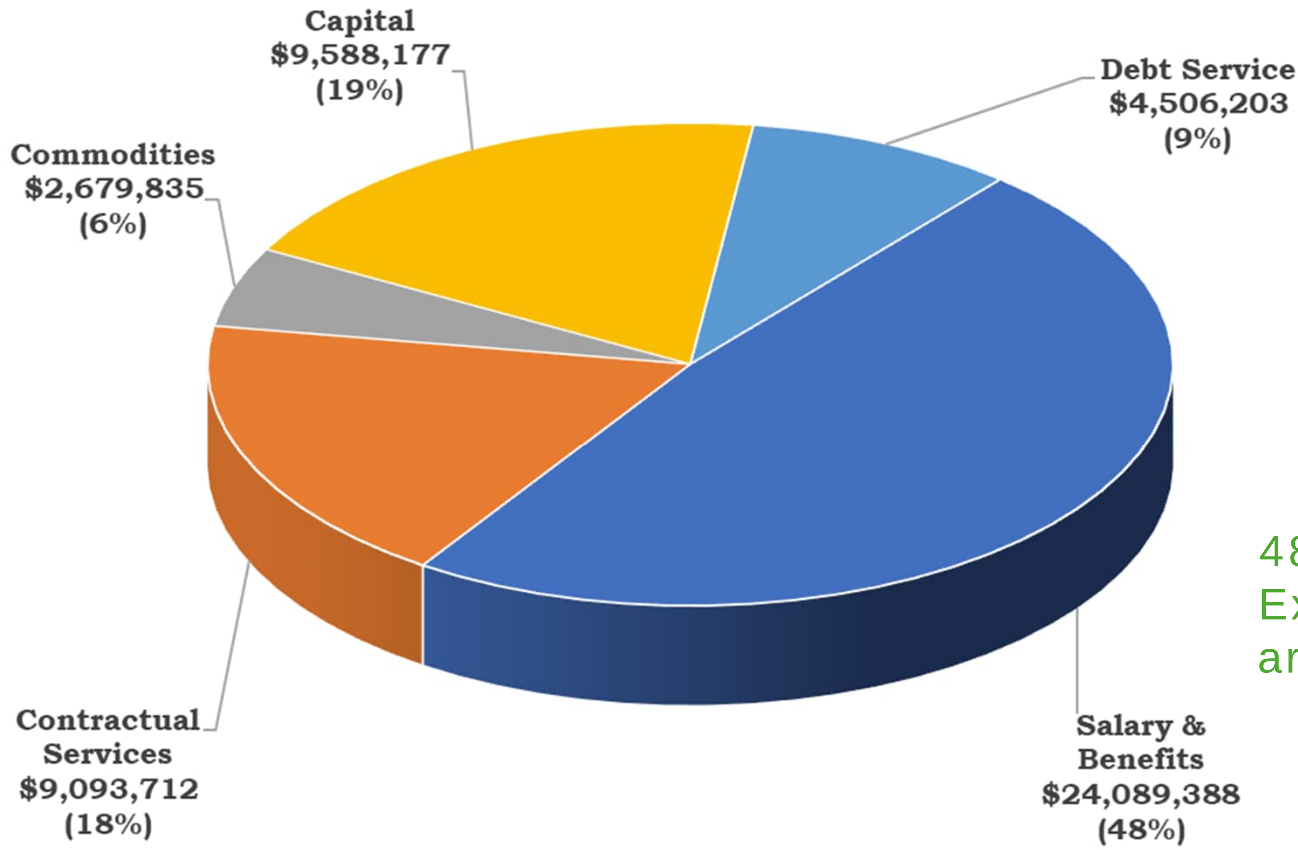
2024 BUDGETED REVENUE BY SOURCE

All Amounts in Thousands (000's)

	Fund	Sales Tax	Utility Taxes	Intergovt	Licenses & Permits	Charges for Services	Fines & Fees	Property Taxes	Other	Total
001	General Fund	$8,740	$6,972	$4,805	$1,381	$135	$777	$0	$623	$23,433
120	Capital Improvement	$6,660	$0	$0	$0	$0	$0	$0	$55	$6,715
119	Parks Sales Tax	$7,850	$0	$546	$0	$1,526	$0	$0	$100	$10,023
121	Public Safety	$3,160	$0	$638	$0	$474	$28	$0	$0	$4,299
110	Sewer Lateral	$0	$0	$0	$0	$430	$0	$0	$0	$430
114	Police Forfeiture	$0	$0	$10	$0	$0	$0	$0	$0	$10
111	Special Allocation	$0	$0	$0	$0	$0	$0	$0	$30	$30
137	ARPA	$0	$0	$1,283	$0	$0	$0	$0	$10	$1,293
020	Brandywine NID	$0	$0	$0	$0	$0	$0	$0	$52	$52
	Non-Major Debt Service	$0	$0	$0	$0	$0	$0	$0	$0	$0
	Totals	**$26,410**	**$6,972**	**$7,282**	**$1,381**	**$2,566**	**$804**	**$0**	**$870**	**$46,285**
	Percent of Total	***57%***	***15%***	***16%***	***3%***	***6%***	***2%***	***0%***	***2%***	

ALL FUNDS

2024 BUDGET EXPENDITURES BY ELEMENT



48% off all Expenditures are personnel

2024 BUDGET EXPENDITURES BY ELEMENT

	Fund	Salary & Benefits	Contractual Services	Commodities	Capital	Debt Service	Total
001	General Fund	$8,077,138	$3,199,473	$1,141,333	$196,401	$0	$12,614,345
120	Capital Improvement Sales Tax	$326,350	$881,000	$0	$7,225,500	$0	$8,432,850
119	Parks Sales Tax	$4,431,180	$2,400,760	$1,181,831	$236,769	$0	$8,250,540
121	Public Safety	$11,254,720	$1,262,850	$318,996	$493,176	$0	$13,329,742
110	Sewer Lateral	$0	$430,000	$0	$0	$0	$430,000
114	Police Forfeiture	$0	$0	$37,675	$0	$0	$37,675
137	ARPA	$0	$909,629	$0	$420,000	$0	$1,329,629
111	Chesterfield Valley Special Alloc	$0	$10,000	$0	$0	$0	$10,000
210	Parks 2020 Construction	$0	$0	$0	$1,016,331	$0	$1,016,331
020 / 211 / 431	Brandywine NID	$0	$0	$0	$0	$53,200	$53,200
422	2013 Parks Bonds Debt Service					$2,512,250	$2,512,250
424	2016 Parks Bonds Debt Service					$350,378	$350,378
429	2020A Parks Bonds Debt Service					$95,075	$95,075
430	2020B Parks Bonds Debt Service					$1,495,300	$1,495,300
	Totals	**$24,089,388**	**$9,093,712**	**$2,679,835**	**$9,588,177**	**$4,506,203**	**$49,957,315**
	Percent of Total	***48%***	***18%***	***5%***	***19%***	***9%***	

CITY OF CHESTERFIELD MISSOURI

PERSONNEL REQUIREMENTS

(Full Time Equivalents)

Department	2021 Actual	2022 Actual	2023 Actual	2024 Adopted	% Change 2023/2024
Mayor & Council	9	9	9	9	0%
Administration	25	26	26	26	1%
Police	111	111	112	112	0%
Public Works	62	62	62	62	0%
Parks Sales Tax Fund	46	46	46	47	1%
Capital Sales Tax Fund	3	3	3	3	0%
TOTAL	**255**	**256**	**257**	**258**	0%

	2021	2022	2023	2024
Population:	47,484	49,999	49,999	49,999
Employees per 1,000 Residents:	5.37	5.12	5.14	5.16

2023 – Filled position resulting from an officer on permanent assignment to a County task force, fully funded

2024 - Expanded 2 half-time employees to full time.
Finance 1 half-time accountant position to full time
Parks 1 half-time recreation Specialist to full time

2025 – Proposed one project Manager from Capital Projects Fund

SBD budget not yet developed.

2025 - 2029

FACAC

FIVE YEAR FORECAST ASSUMPTIONS HIGHLIGHTS

The five-year forecast was created based on several assumptions related to revenues and expenditures including:

Revenues

- Sales Tax revenues projected to increase 2% per year which takes into account the increase in inflation that is offset by the increase in online sales
- Telephone utility revenues expected to be flat
- Water utility revenues includes the rate increases (July 2023; January 2024)
- All other utility revenues projected to increase 1% per year
- Motor Fuel tax revenues scheduled to increase 2.5 cents per year through 2025 per Missouri legislation that went into effect in October 2021.
- County Road and Bridge tax includes an increase for completion of Wildhorse Village in 2025
- Franchise fees projected to decrease 10 to 17% per year due to phase out per legislation (License fee decrease 0.5% each year beginning 8/28/2022 to 8/28/2027 when the license will be 2.5%;
- Matching grant revenues were not forecasted
- Clarkson Valley Court Services based on CPI were estimated at 2.5% increase per year
- Anticipate full closure of the Aquatics facility in 2027 and 2028
- User CVAC license fees and concession revenues forecasted per agreement with Perfect Game
- All other license, permit, courts, and charges for services were forecasted with no increase

CITY OF CHESTERFIELD MISSOURI

FIVE YEAR FORECAST ASSUMPTIONS HIGHLIGHTS

Expenditures

- Forecast includes no additional increases in headcount 2025 - 2029 for General Fund.
- Forecast includes one additional Project Manager in 2025 for the Capital Improvements Fund.
- Salary merit increases were forecast at 4% per year. FOP step increases were proposed at 4% for 2025 through 2029
- City benefits including medical, dental, life, and long-term disability were projected to increase 4% per year
- Workers compensation insurance forecast to increase 10% through 2026 based on significant increases during the past few years. 5% increase projected for 2027-2029.
- Part-time/seasonal staff increases forecast at 5% for 2025 - 2026 due to changes in minimum wage; 2% increase 2027-2029
- General insurance forecast to increase 10% in 2025, 5% per year 2026-2029. Increase in deductibles effective August 2024.
- Maintenance and repairs contractual services forecast at 3% annual increase
- Utilities and other contractual services forecast at 3% annual increase; Water utility expense adjusted for 30% increase announced in May 2023
- Gasoline and oil forecast at 5% annual increase
- All other commodities forecast at 3% annual increase
- MSD Impervious charge - $30,000 per year
- Capital forecast based on the 10-year plan based on estimated life of current assets
- Debt service payments including principal, interest, and trustee / agent fees forecast based on scheduled debt payments and planned usage of pre-paid debt reserves.

Forecast Assumptions (5 year)

as of June 26, 2024

	2025 Yr 1	2026 Yr 2	2027 Yr 3	2028 Yr 4	2029 Yr 5	Comments / Explanations	Acct #
Revenues							
Sales Tax	2.0%	2.0%	2.0%	2.0%	2.0%	Projected 2% annual increase	4200
Utility Tax							
Non-Telephone	1.0%	1.0%	1.0%	1.0%	1.0%		4101 4102
Water	1.0%	1.0%	1.0%	1.0%	1.0%	30% increase occurred (Split between July 2023/January 2024); not anticipating any major increase in next five years	4104
Telephone	0.0%	0.0%	0.0%	0.0%	0.0%	Projected flat as a result of the Charter court case	4103
Intergovernmental							
Motor Fuel Tax	6.0%	2.0%	1.0%	1.0%	1.0%	2.5 cent increase for 5 years (2021 - 2025) - fluctuations in gas prices	4300
Vehicle Sales	2.0%	2.0%	2.0%	2.0%	2.0%	increase in vehicle sale prices offset by sluggish sales	4310
Cigarette Tax	-0.5%	-0.5%	-0.5%	-0.5%	-0.5%	declining	4320
County Road and Bridge	4.0%	1.0%	1.0%	1.0%	1.0%	completion of Wildhorse Village in 2024 will increase 2025	4330
Other Intergovernmental (flat)	0.0%	0.0%	0.0%	0.0%	0.0%		4340-4380
Grants	$ -	$ -	$ -	$ -	$ -	assume no grants in subsequent years	4381
Licenses and Permits							
Franchise Fees	-11.0%	-13.0%	-14.0%	-17.0%	0.0%	8/28/2022 (5% fee); 8/28/2023 (4.5% fee); 8/28/2024 (4% fee); 8/28/2025 (3.5% fee); 8/28/2026 (3% fee); 8/28/2027 (2.5% fee)	4430
Business Licenses	1.0%	1.0%	1.0%	1.0%	1.0%	timing of development WHV/Mall redevelopment is unknown	4400
All other licenses (flat)	0.0%	0.0%	0.0%	[illegible]	[illegible]		[illegible]
Charges for Services							
Parkway SRO agreement	0.0%	0.0%	0.0%	0.			
Rockwood SRO agreement	0.0%	0.0%	0.0%	0.			
Clarkson Valley Police Services	0.0%	0.0%	0.0%	0.			
Concession revenues	0.0%	0.0%	0.0%	0.			
Pool revenues	-0.5%	-0.5%	-100.0%	0.			
Field rentals	0.0%	0.0%	0.0%	0.0%	0.0%	PG MOU/agreement shown in User CVAC accounts	4680
Amphitheater rentals	0.0%	0.0%	0.0%	0.0%	0.0%		4685
Sewer Lateral	0.0%	0.0%	0.0%	0.0%	0.0%		
All other Services (flat)	0.0%	0.0%	0.0%	0.0%	0.0%		all other 45xx-46xx acc
User CVAC License Fees	$ 150,000	$ 175,000	$ 225,000	$ 300,000	$ 350,000	per PG MOU/agreement signed June 2022	4750
User CVAC Concession Revenues	$ 65,000	$ 65,000	$ 65,000	$ 65,000	$ 65,000	Not enough information to increase projections at this time	4751
User CVAC Contributions	$ -	$ -	$ -	$ -	$ -		4752
User CVAC Advertising & Sponsorships	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	Not enough information to increase projections at this time	4753
Court Receipts (other)	0.0%	0.0%	0.0%	0.0%	0.0%		
Court Fines & Fees	0.0%	0.0%	0.0%	0.0%	0.0%		
Clarkson Valley Court Services	2.5%	2.5%	2.5%	2.5%	2.5%		
Property Taxes	0.0%	0.0%	0.0%	0.0%	0.0%		
Other Revenues							
Investment Income	0.0%	0.0%	0.0%	0.0%	0.0%	although rates changes are anticipated, timing is unknown	4901 4903
Miscellaneous Revenues							
NID Reimbursement	0.0%	0.0%	0.0%	0.0%	0.0%	assumes no one pays off in full during the year	4921
Grant Revenues							
120-079	$ 165,000	$ 1,487,500	$ 565,000	$ 545,000	$ 545,000	per Jim's spreadsheet 2025-2028; estimate for 2029	4950
Other Miscellaneous (flat)	0.0%	0.0%	0.0%	0.0%	0.0%		all other 49xx accounts

FRANCHISE FEES WERE $1,278,276 IN 2007
DOWN TO $ 949,274 IN 2017
DOWN TO $ 660,000 in 2023

PERFECT GAME ANNUAL REVENUES
AGREEMENT RUNS THROUGH 2032

	2025 Yr 1	2026 Yr 2	2027 Yr 3	2028 Yr 4	2029 Yr 5	Comments / Explanations	Acct #
Expenditures							
Personnel Services							
Headcount Increases	0.0%	0.0%	0.0%	0.0%	0.0%	Assumes no headcount increase 2025-2029 in General and Parks Funds	
One Project Manager (Capital)	$ 80,000					Assumes Project manager added in 2025 for Capital Fund	
Salaries							
Full-time/job share	4.0%	4.0%	4.0%	4.0%	4.0%	historically Council has approved 2.5% until 2022; using 4% based on current wage market conditions	5111
FOP salaries	4.0%	4.0%	4.0%	4.0%	4.0%	current FOP contract includes 4.0% step increases annually thru 2027; assume the same for 2028 and 2029	5111
Part-time/seasonal	5.0%	5.0%	2.0%	2.0%	2.0%	adjusted for changes in minimum wage (2024-$12.30; 2025-$13.75; 2026-$15.00). Some positions will be affected; others are above $15 currently, but assumes an increase year over year for all positions	5112
Overtime & Elected Officials	0.0%	0.0%	0.0%	0.0%	0.0%		5113/5114
Benefits							
Health, Dental, Life, LTD	4.0%	4.0%	4.0%	4.0%	4.0%	on average the increase over the past few years	5124-5127
401a, SS/Medicare	4.0%	4.0%	4.0%	4.0%	4.0%	based on the increase to salaries (no other impact)	5130 5120
Workers compensation	10.0%	10.0%	5.0%	5.0%	5.0%	significant increases past few years. expect it to continue for 2 years	5122
Retiree Bridge to Medicare	4.0%	4.0%	4.0%	4.0%	4.0%	Change to premiums only; not including additional retirees	5124 5126
Health reimb/Ref. Forfeitures	0.0%	0.0%	0.0%	0.0%	0.0%		
All other personnel related	2.5%	2.5%	2.5%	2.5%	2.5%		all other 51xx accounts
Contractual Services							
Advertising	1.0%	1.0%	1.0%	1.0%	1.0%		5210
Audit Services	10.5%	5.0%	5.0%	5.0%	5.0%	based on RFP in 2021; 2026-2029 is estimated; however it is outside contract term; included additional beginning in 2025 due to TIF/SBD creation and additional services to be added	5211
Education Reimb/Training	0.0%	0.0%	0.0%	0.0%	0.0%	no planned increases at this time	5222
Election Expense	0.0%	0.0%	0.0%	0.0%	0.0%	actual expense based on number of ballot items	5223
Employee recruitment	4.0%	4.0%	4.0%	4.0%	4.0%	significant increase in 2024 due to changing labor market; additional recruitment efforts will continue	5224
Environmental Expenses	0.0%	0.0%	0.0%	0.0%	0.0%		5227
Parks Fund (CC fees)	3.0%	3.0%	3.0%	3.0%	3.0%		5233
General Fund (CC fees)	15.0%	3.0%	3.0%	3.0%	3.0%	increase due to transition to online license, permitting, and zoning processes	5233
General Insurance	10.0%	5.0%	5.0%	5.0%	5.0%	based on past couple of year increases (anticipate in 2026 it becomes more stable than prior couple of years with 10% increases	5240
Residential Street Tree Program	0.0%	0.0%	0.0%	0.0%	0.0%		5242
Memberships & subscriptions	1.5%	1.5%	1.5%	1.5%	1.5%		5249
Contractual							
120-079	$ 110,000	$ 110,000	$ 160,000	$ 160,000	$ 160,000	per Jim's Capital forecast details 2024-2028; estimate for 2029	5251
Printing & binding	1.0%	1.0%	1.0%	1.0%	1.0%		5260
Professional services	1.0%	1.0%	1.0%	1.0%	1.0%		5261
120-079	$ 275,000	$ 345,000	$ 175,000	$ 125,000	$ 125,000	per Jim's Capital forecast details 2024-2028; estimate for 2029	5261
Public Relations	1.0%	1.0%	1.0%	1.0%	1.0%		5262
Subdivision beautification	0.0%	0.0%	0.0%	0.0%	0.0%		5263
Legal services	4.0%	4.0%	4.0%	4.0%	4.0%		5264
Rental equipment (Central Services only)	3.0%	3.0%	3.0%	25.0%	3.0%	copiers owned after 2022; anticipate replacements (lease) in 2028	5268
Inmate Security	0.0%	0.0%	0.0%	0.0%	0.0%		
Telephone	1.0%	1.0%	1.0%	1.0%	1.0%	REPLACE COPIERS\PRINTERS IN 2028	
Training/continuing ed	2.0%	2.0%	2.0%	2.0%	2.0%		

Forecast Assumptions (5 year)

as of June 26, 2024

	2025 Yr 1	2026 Yr 2	2027 Yr 3	2028 Yr 4	2029 Yr 5	Comments / Explanations	Acct #
Training Post commission	0.0%	0.0%	0.0%	0.0%			
Maintenance & repairs	3.0%	3.0%	3.0%	3.0%			
Street lighting	1.0%	1.0%	1.0%	1.0%			
Taxes	0.0%	0.0%	0.0%	0.0%			
Utilities	3.0%	3.0%	3.0%	3.0%			
Utilities - water	3.0%	3.0%	3.0%	3.0%	3.0%	No additional increases anticipated after 30% increase announced in May 2023	5287
Snow removal reimbursement							
001-072 (Non-ARPA funding)	$ 170,000	$ 170,000	$ 170,000	$ 170,000	$ 170,000	private street snow removal reimbursements (annual Council approval)	5254
Data Processing							
001-034	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000		
Special Projects - Parks	$ 600,000	$ 600,000	$ 600,000	$ 600,000	$ 600,000	identify through one-off programs (estimated)	5299
Turfed Infield Replacement reserve	$ 400,000	$ 400,000	$ 400,000	$ 400,000	$ 400,000	Annual reserve for future replacement of turfed infields (restricted)	5299
Special Projects - Capital Fund	$ -	$ -	$ -	$ -	$ -		5299
Sewer Lateral maint. repairs	2.0%	2.0%	2.0%	2.0%	2.0%		
Allocations	0.0%	0.0%	0.0%	0.0%	0.0%		5975
Other contractual services	3.0%	3.0%	3.0%	3.0%	3.0%		all other 52xx accounts
Commodities							
Gasoline & oil	5.0%	5.0%	5.0%	5.0%	5.0%		5318
DOJ Forf Expense	$ 200,000	$ 97,615	$ -	$ -	$ -		5322
Treasury Forf Expense	$ -	$ -	$ -	$ -	$ -		5323
Office Supplies	1.0%	1.0%	1.0%	1.0%	1.0%		5330
Salt & Abrasives	2.0%	2.0%	2.0%	2.0%	2.0%		5340
Tools	1.0%	1.0%	1.0%	1.0%	1.0%		5342
Uniforms	1.0%	1.0%	1.0%	1.0%	1.0%		5343
Computers Under $5k	1.0%	1.0%	1.0%	1.0%	1.0%		5350
Department Supplies							5313
General Fund	1.0%	1.0%	1.0%	1.0%	1.0%		
Miscellaneous supplies							5325
General Fund	1.0%	1.0%	1.0%	1.0%	1.0%		
Other commodities	3.0%	3.0%	3.0%	3.0%	3.0%		all other 53xx accounts
Capital							
Computer equipment							5410
Furniture							5420
Machinery & equipment							5440
General Fund							
072 - Streets	$ 115,000	$ 115,000	$ 115,000	$ 115,000	$ 115,000	estimated; not on forecast 2025-2028 provided by JAE	
073 - Fleet	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	estimated; not on forecast 2025-2028 provided by JAE	
076 - Bldg Maint	$ 60,000	$ 60,000	$ 60,000	$ 60,000	$ 60,000	estimated; not on forecast 2025-2028 provided by JAE	
Capital Fund							
079 - Capital	$ -	$ -	$ -	$ -	$ -	per Jim's capital forecast	
Parks Fund							
Parks	$ 42,500	$ 44,625	$ 46,856	$ 49,199	$ 51,659	per TW's capital forecast 2025-2028; estimated for 2029	
Automobiles & trucks							5460
General Fund							
072 - Streets	$ -	$ -	$ -	$ -	$ -	estimated; not on 5 yr forecast 2024-2028 provided by JAE	

PPW HAS RECOMMENDATION PENDING TO INCREASE SNOW REMOVAL REIMBURSEMENT

ANNUAL SET-ASIDE FOR FUTURE TURF REPLACEMENT

Forecast Assumptions (5 year)

as of June 26, 2024

	2025 Yr 1	2026 Yr 2	2027 Yr 3	2028 Yr 4	2029 Yr 5	Comments / Explanations	Acct #
Training Post commission	0.0%	0.0%	0.0%	0.0%	0.0%		5279
073 - Fleet	$ 65,000	$ 67,000	$ 68,000	$ 70,000	$ 73,000	estimated; not on 5 yr forecast 2024-2028 provided by JAE	
076 - Bldg Maint						estimated; not on 5 yr forecast 2024-2028 provided by JAE	
Capital Fund							
079 - Capital	$ 424,000	$ 426,000	$ 618,000	$ 336,000	$ 336,000	per Jim's capital forecast 2025-2028; estimated for 2029	
Parks Fund							
Parks	$ 76,500	$ 80,325	$ 84,341	$ 88,558	$ 92,986	per TW's capital forecast 2025-2028; estimated for 2029	
Improvements building & grounds							5470
079 - Capital	$ 309,000	$ 350,000	$ 100,000	$ 126,000	$ 126,000	per Jim's capital forecast 2025-2028; estimated for 2029	
Land							5475
Improvements other than building							5480
NID projects	0.0%	0.0%	0.0%	0.0%	0.0%	none planned at this time	5489
Capital Fund:							
Street Improvements							5490
079 - Capital	$ 5,650,000	$ 6,200,000	$ 5,820,000	$ 5,880,000	$ 5,880,000	per Jim's spreadsheet (adjusted for grant funding)	
Storm sewer improvements							5495
079 - Capital	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	ANNUAL STREET RECONSTRUCTION	
Sidewalks improvements							
079 - Capital	$ 400,000	$ 400,000	$ 400,000	$ 400,000	$ 400,000	REFER TO PAVEMENT MAINTENANCE REPORT	
Other capital	3.0%	3.0%	3.0%	3.0%	3.0%		counts
						does not include unfunded projects list in Jim's spreadsheet	
Debt Service by COP/Bond							
Fund 422 - Parks COP 2013							
Principal payment	$ 2,510,000	$ -	$ -	$ -	$ -		5600
Interest Expense	$ 75,300	$ -	$ -	$ -	$ -		5601
Trustee/Agent Fees	$ 1,000	$ -	$ -	$ -	$ -		5602
Transfers in	$ (2,586,300)	$ -	$ -	$ -	$ -	from Parks Fund	4990
Fund 424 - Parks COP 2016							
Principal payment	$ 315,000	$ 995,000	$ -	$ -	$ -	Assume we exercise 2026 call option	5600
Interest Expense	$ 33,228	$ 45,266	$ -	$ -	$ -		5601
Trustee/Agent Fees	$ 950	$ 15,950	$ -	$ -	$ -		5602
Transfers in	$ (349,178)	$ (1,056,216)	$ -	$ -	$ -	from Parks Fund	4990
Fund 428 - Prepaid Debt Fund (was COP 2014)							
Transfers out (to use prepaid)	$ 330,481	$ 108,167	$ 1,274,200	$ -	$ -	Debt Service funds 422, 424, 429, 430 (GF offsets)	5990
Transfers out (to use prepaid)	$ 2,211,652	$ 743,802	$ 3,429,625	$ -	$ -	Debt Service funds 422, 424, 429, 430 (Parks offsets)	

USE OF PRE-PAID DEBT

TAKE ADVANTAGE OF FIRST CALL PROVISION

Forecast Assumptions (5 year)

as of June 26, 2024

	2025 Yr 1	2026 Yr 2	2027 Yr 3	2028 Yr 4	2029 Yr 5	Comments / Explanations	Acct #
Fund 429 - Parks COP 2020A (non-taxable)						Assume we exercise 2027 call option	
Principal payment	$ -	$ 1,470,000	$ 4,585,000	$ -	$ -		5600
Interest Expense	$ 94,125	$ 94,125	$ 118,825	$ -	$ -		5601
Trustee/Agent Fees	$ 950	$ 950	$ 15,950	$ -	$ -		5602
Transfers in	$ (95,075)	$ (1,565,075)	$ (4,719,775)	$ -	$ -	From Parks Fund / General Fund	4990
Fund 430 - Parks COP 2020B (taxable)							
Principal payment	$ 1,230,000	$ -	$ -	$ -	$ -		5600
Interest Expense	$ 36,900	$ -	$ -	$ -	$ -		5601
Trustee/Agent Fees	$ 950	$ -	$ -	$ -	$ -	may have a pro-rated amount due	5602
Transfers in	$ (1,267,850)	$ -	$ -	$ -	$ -	From Parks Fund / General Fund	4990
Fund 431 - Brandywine NID 2020							
Principal payment	$ 33,805	$ 34,777	$ 35,777	$ 36,760	$ 37,862		5600
Interest Expense	$ 19,395	$ 18,423	$ 17,423	$ 16,439	$ 15,337		5601
Transfers in	$ (53,200)	$ (53,200)	$ (53,200)	$ (53,199)	$ (53,199)		4990
Transfers out (fund 020)	$ 53,200	$ 53,200	$ 53,200	$ 53,199	$ 53,199		5990
Estimated NID payments (fund 020)	$ (52,089)	$ (52,089)	$ (52,089)	$ (52,089)	$ (52,089)	# of unpaid as of 12/31/2022) * $391.65	4921
Operating Transfers in/out (Major Funds)							
General Fund 001-036-5990							
2020B GF contribution	$ 768,625	$ -	$ -	$ -	$ -	Fund 430	
2020A GF contribution	$ -	$ 546,312	$ 1,274,200	$ -	$ -	Fund 429 - assume we exercise December 2027 call option	
Use PPD Debt (Fund 428)	$ (330,481)	$ (108,167)	$ (1,274,200)	$ -	$ -	per Debt Service schedule including trustee fees	
Transfer to PD (Fund 121)	$ 9,481,543	$ 9,950,041	$ 10,415,019	$ 10,899,646	$ 11,404,733		
Parks Fund 119							
Fund 422 debt payment/trustee	$ 2,586,300	$ -	$ -	$ -	$ -	per Debt Service schedule including trustee fees	5990
Fund 424 debt payment/trustee	$ 349,178	$ 1,056,216	$ -	$ -	$ -	per Debt Service schedule including trustee fees	5990
Fund 429 debt payment/trustee	$ 95,075	$ 1,018,763	$ 3,445,575	$ -	$ -	per Debt Service schedule including trustee fees	5990
Fund 430 debt payment/trustee	$ 499,225	$ -	$ -	$ -	$ -	per Debt Service schedule including trustee fees	5990
Use PPD Debt (Fund 428)	$ (2,211,652)	$ (743,802)	$ (3,429,625)	$ -	$ -	per Debt Service schedule including trustee fees	
Public Safety Fund 121							
4990 - transfer from GF	$ (9,481,543)	$ (9,950,041)	$ (10,415,019)	$ (10,899,646)	$ (11,404,733)	per policy	

FINANCE 105

Scheduled & Planned Effective Debt Service

Scheduled Debt Service:

	Principal & Interest		
	General Fund - Land Acquisition	Parks Sales Tax Fund	Total Scheduled Debt Service
2024	$1,003,025	$3,446,128	$4,449,153
2025	$768,625	$3,525,928	$4,294,553
2026	$546,312	$1,361,591	$1,907,903
2027	$550,863	$1,363,040	$1,913,903
2028	$551,299	$1,365,736	$1,917,035
2029	$172,038	$1,397,337	$1,569,375
	$3,592,162	$12,459,760	
	TOTAL	$16,051,922	

Effective Debt Service:

	Principal & Interest		
	General Fund - Land Acquisition	Parks Sales Tax Fund	Total Scheduled Debt Service
2024	$350,411	$970,890	$1,321,301
2025	$438,145	$1,344,276	$1,782,421
2026	$438,145	$647,788	$1,085,933
2027	$0	$696,488	$696,488
2028	$0	$0	$0
2029	$0	$0	$0
	$1,226,701	$3,659,442	
	TOTAL	$4,886,143	
	REDUCTION OF $11,165,779		

YEAR OVER YEAR COMPARISON

FINANCE 104
2023

Effective Debt Service:

	Principal & Interest		
	General Fund - Land Acquisition	**Parks Sales Tax Fund**	**Total Scheduled Debt Service**
2024	350,411	970,890	1,321,301
2025	350,411	966,890	1,317,301
2026	350,410	966,890	1,317,300
2027	350,410	966,890	1,317,300
2028	350,410	966,890	1,317,301
2029	-	966,889	966,889
	1,752,053	**5,805,339**	
	TOTAL	**7,557,392**	

FINANCE 105
2024

Effective Debt Service:

	Principal & Interest		
	General Fund - Land Acquisition	Parks Sales Tax Fund	Total Scheduled Debt Service
2024	350,411	970,890	1,321,301
2025	438,145	1,344,276	1,782,421
2026	438,145	647,788	1,085,933
2027	0	696,488	696,488
2028	0	0	0
2029	0	0	0
	$1,226,701	$3,659,442	
	TOTAL	$4,886,143	

2024 CONTRIBUTOINS REDUCED FUTURE DEBT PAYMENTS AN ADDITIONAL $2,671,249 FROM LAST YEAR

Labor:
Finance 104 vs Finance 105
what a difference one year makes

2023 - Public Works 14 maintenance worker vacancies

2024 – Public Works 3 maintenance worker vacancies

turnover still a concern, but recruitment successful

2023 - Police 14 vacancies

2024 – Police fully staffed

PERSONNEL STATUS

What a difference a year makes
policy changes, recruitment have been successful!

- Accountant (Q2 2024) – ONE VACANCY – no plan to hire in 2024, possibly early 2025
- Police Officers – Four vacancies – Offers accepted but start date not identified NO VACANCIES, FULLY STAFFED
- Street Maintenance Worker – 3 VACANCIES - TURNOVER REMAINS A CONCERN, CDL
- Building Attendant – 1 VACANCY, DUE TO AN INTERNAL TRANSFER
- PT Custodian – 1 VACANCY
- Parks Maintenance Worker NO VACANCIES, FULLY STAFFED

TODAY we have 12 vacancies city-wide; 6 of these positions are in the pre-hire process. Will be filled once the candidate completes the pre-hire process and a start date is identified.

CPI - Urban Wage Earners and Clerical Workers, Midwest Region

Year	Jan-Jan	Feb-Feb	Mar-Mar	Apr-Apr	May-May	Jun-Jun	Jul-Jul	Aug-Aug	Sep-Sep	Oct-Oct	Nov-Nov	Dec-Dec
2014	1.40	0.90	1.50	1.90	1.60	1.70	1.80	1.60	1.60	1.60	1.20	0.70
2015	-0.30	-0.50	-0.90	-1.10	-0.80	-0.70	-0.50	-0.30	-0.80	-0.30	-0.20	0.00
2016	0.80	0.40	0.50	0.80	0.80	0.80	0.40	0.60	1.10	1.00	1.20	1.80
2017	2.20	2.40	1.90	1.80	1.40	0.90	1.30	1.50	1.50	1.50	1.90	1.70
2018	1.60	1.70	1.80	1.80	2.30	2.50	2.40	2.10	1.90	2.20	1.40	1.30
2019	0.80	1.30	1.70	1.50	1.30	1.20	1.50	1.50	1.40	1.50	1.90	2.30
2020	2.50	2.10	1.00	-0.40	-0.40	0.40	0.70	1.10	1.30	1.00	1.00	1.10
2021	1.20	1.70	3.00	4.90	5.60	5.80	5.90	5.70	5.70	6.60	7.30	7.50
2022	7.90	8.00	8.60	8.20	8.80	9.50	8.60	8.10	8.10	7.40	6.80	6.00
2023	6.00	5.60	4.90	4.90	3.70	2.40	2.90	3.40	3.20	2.90	2.90	3.20
2024	2.70	2.80	2.80	2.80	2.70	2.50						

- The June - June 12 month CPI is 2.5, the lowest single month since February of 2021
- The 12-month CPI average is 2.9
- Our budget submission will include a merit pool of 3.8% which is 1.5*June-June CPI
- The FOP agreement provides for a 4% step increase
- Compared to the 12-month CPI average, 2.9 * 1.5 would result in a 4.35% merit pool
- Consider, perhaps, a 4% merit pool for 2025.

INDIVIDUAL FUND PERFORMANCE

ARPA FUND

ARPA FUND

DETAIL OF CAPITAL EXPENDITURES

DEPARTMENT/ACTIVITY	DESCRIPTION	AMOUNT	ACTIVITY TOTAL
PUBLIC WORKS			
Facility Maintenance	City Hall Rotunda Roof	$330,000	
	Fountain repair and improvements	$85,000	**$415,000**
PARKS AND RECREATION			
Arts and Entertainment	Back of House Enhancements (defer from 2023)	$834,629	
	Plaza Sound System	$5,000	**$839,629**
TOTAL CAPITAL EXPENDITURES			**$ 1,254,629**

FUNDING OF BACK OF HOUSE IMPROVEMENTS WILL UTILIZE ARPA, REMAINING CP BOND PROCEEDS, INTEREST EARNINGS AND 2024 PARKS BUDGET ALLOCATION

Anticipated cost increases have caused us to re-program funds planned for additional restrooms and archery range.

ARPA FUND

STATEMENT OF REVENUES AND EXPENDITURES

	2021 ACTUAL (AUDITED)	2022 ACTUAL (AUDITED)	2023 ACTUAL (AUDITED)	2024 PROJECTED	2024 BUDGET (ADOPTED)	FORECAST 2025	FORECAST 2026	FORECAST 2027	FORECAST 2028	FORECAST 2029
FUND BALANCE, JANUARY 1	**$0**	**$3,416**	**$47,989**	**$195,090**	**$195,090**	**$164,855**	**$164,855**	**$164,855**	**$164,855**	**$164,855**
REVENUES:										
Intergovernmental	$2,055,100	$3,559,069	$2,368,389	$1,702,358	$1,283,410	$0	$0	$0	$0	$0
Other Revenues	$3,417	$44,573	$147,101	$27,818	$10,000	$0	$0	$0	$0	$0
TOTAL REVENUE	**$2,058,517**	**$3,603,642**	**$2,515,490**	**$1,730,176**	**$1,293,410**	**$0**	**$0**	**$0**	**$0**	**$0**
EXPENDITURES:										
Department of Administration										
Information Technology	$12,500	$0	$0	$0	$0	$0	$0	$0	$0	$0
Police Department	$0	$110,714	$0	$0	$0	$0	$0	$0	$0	$0
Public Services										
Public Works	$0	$139,477	$98,392	$0	$0	$0	$0	$0	$0	$0
Capital Improvements	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Parks Department										
Parks and Recreation	$20,233	$117,417	$126,657	$14,252	$0	$0	$0	$0	$0	$0
Arts and Entertainment	$7,798	$51,095	$98,062	$1,084,847	$834,629	$0	$0	$0	$0	$0
Aquatics	$0	$19,809	$1,348	$0	$0	$0	$0	$0	$0	$0
Sports and Wellness	$0	$500,000	$0	$0	$0	$0	$0	$0	$0	$0
Capital Items for All Departments	$13,913	$1,620,541	$1,043,825	$661,312	$495,000	$0	$0	$0	$0	$0
TOTAL EXPENDITURES	**$54,444**	**$2,559,054**	**$1,368,284**	**$1,760,411**	**$1,329,629**	**$0**	**$0**	**$0**	**$0**	**$0**
TRANSFERS TO / (FROM) OTHER FUNDS	$2,000,656	$1,000,015	$1,000,105	$0	$0	$0	$0	$0	$0	$0
TOTAL EXPENDITURES AND TRANSFERS	**$2,055,100**	**$3,559,069**	**$2,368,389**	**$1,760,411**	**$1,329,629**	**$0**	**$0**	**$0**	**$0**	**$0**
Net Change in Fund Balance	$3,416	$44,573	$147,101	($30,235)	($36,219)	$0	$0	$0	$0	$0
FUND BALANCE, DECEMBER 31	**$ 3,416**	**$ 47,989**	**$ 195,090**	**$ 164,855**	**$ 158,871**	**$ 164,855**	**$ 164,855**	**$ 164,855**	**$ 164,855**	**$ 164,855**

$1,702,358.67 deferred revenue as of 12/31/2023.
Per Guidelines we recognize revenue as expenditures are incurred. Investment Interest recognized as received.
Estimated Fund Balance as of 12/31/2024 is related to a portion of interest earned 2021-2024.

Balance is related to unrestricted interest earnings

SEWER
LATERAL FUND

CITY OF CHESTERFIELD MISSOURI

SEWER LATERAL FUND

STATEMENT OF REVENUES AND EXPENDITURES

	2021 ACTUAL (AUDITED)	2022 ACTUAL (AUDITED)	2023 ACTUAL (AUDITED)	2024 PROJECTED	2024 BUDGET (ADOPTED)	FORECAST 2025	FORECAST 2026	FORECAST 2027	FORECAST 2028	FORECAST 2029
FUND BALANCE, JANUARY 1	**$373,587**	**$411,351**	**$362,097**	**$397,008**	**$397,008**	**$397,008**	**$388,408**	**$371,036**	**$344,717**	**$ 309,271**
REVENUES:										
Sales Tax	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Charges for Services	$437,762	$426,636	$422,343	$430,000	$430,000	$430,000	$430,000	$430,000	$430,000	430,000
TOTAL REVENUE	**$437,762**	**$426,636**	**$422,343**	**$430,000**	**$430,000**	**$430,000**	**$430,000**	**$430,000**	**$430,000**	**$ 430,000**
EXPENDITURES:										
Public Services										
Public Works	$399,998	$475,890	$387,432	$430,000	$430,000	$438,600	$447,372	$456,319	$465,446	$ 474,755
Capital Items for All Departments	$0	$0	$0	$0	$0	$0	$0	$0	$0	-
TOTAL EXPENDITURES	**$399,998**	**$475,890**	**$387,432**	**$430,000**	**$430,000**	**$438,600**	**$447,372**	**$456,319**	**$465,446**	**$ 474,755**
TRANSFERS TO / (FROM) OTHER FUNDS										
TOTAL EXPENDITURES AND TRANSFERS	**$399,998**	**$475,890**	**$387,432**	**$430,000**	**$430,000**	**$438,600**	**$447,372**	**$456,319**	**$465,446**	**$ 474,755**
Net Change in Fund Balance	$37,764	($49,254)	$34,911	$0	$0	($8,600)	($17,372)	($26,319)	($35,446)	(44,755)
FUND BALANCE, DECEMBER 31	**$411,351**	**$362,097**	**$397,008**	**$397,008**	**$397,008**	**$388,408**	**$371,036**	**$344,717**	**$309,271**	**$ 264,516**

PUBLIC SAFETY FUND

FIVE YEAR PROJECTION

PUBLIC SAFETY FUND

STATEMENT OF REVENUES AND EXPENDITURES

	2021 ACTUAL (AUDITED)	2022 ACTUAL (AUDITED)	2023 ACTUAL (AUDITED)	2024 PROJECTED	2024 BUDGET (ADOPTED)	FORECAST 2025	FORECAST 2026	FORECAST 2027	FORECAST 2028	FORECAST 2029
FUND BALANCE, JANUARY 1	$51,636	$52,767	$39,348	$28,966	$28,966	$16,986	$0	$0	$0	$0
REVENUES:										
Sales Tax	$2,758,312	$3,034,530	$3,202,539	$3,160,000	$3,160,000	$3,223,200	$3,287,664	$3,353,417	$3,420,486	$3,488,895
Intergovernmental	$664,606	$559,630	$598,632	$637,700	$637,700	$637,700	$637,700	$637,700	$637,700	$637,700
Charges for Services	$520,779	$541,171	$502,624	$474,100	$474,100	$474,100	$474,100	$474,100	$474,100	$474,100
Court Receipts	$23,538	$27,231	$25,635	$27,500	$27,500	$27,500	$27,500	$27,500	$27,500	$27,500
TOTAL REVENUE	$3,967,235	$4,162,562	$4,329,430	$4,299,300	$4,299,300	$4,362,500	$4,426,964	$4,492,717	$4,559,786	$4,628,195
EXPENDITURES:										
Police Department	$10,906,572	$11,234,654	$12,104,257	$12,884,514	$12,836,566	$13,336,072	$13,853,795	$14,368,830	$14,904,358	$15,461,203
Capital Items	$366,549	$356,673	$451,614	$493,176	$493,176	$507,971	$523,210	$538,907	$555,074	$571,726
TOTAL EXPENDITURES	$11,273,120	$11,591,327	$12,555,871	$13,377,690	$13,329,742	$13,844,043	$14,377,005	$14,907,736	$15,459,431	$16,032,929
TRANSFERS TO / (FROM) OTHER FUNDS	($7,307,016)	($7,415,347)	($8,216,059)	($9,066,410)	($9,018,462)	($9,464,557)	($9,950,041)	($10,415,019)	($10,899,646)	($11,404,733)
TOTAL EXPENDITURES AND TRANSFERS	$3,966,105	$4,175,981	$4,339,812	$4,311,280	$4,311,280	$4,379,486	$4,426,964	$4,492,717	$4,559,786	$4,628,195
% of Annual Budget Spent based on histor	$1			Est. Ann. Savings		$276,881	$287,540	$298,155	$309,189	$320,659
Net Change in Fund Balance	$1,130	($13,418)	($10,382)	($11,980)	($11,980)	($16,986)	$0	$0	$0	$0
FUND BALANCE, DECEMBER 31	$52,767	$39,348	$28,966	$16,986	$16,986	$0	$0	$0	$0	$0

Fund Balance includes restricted funds of $28,966 as of 12/31/2023 (estimated) for POST Commission and Inmate Security

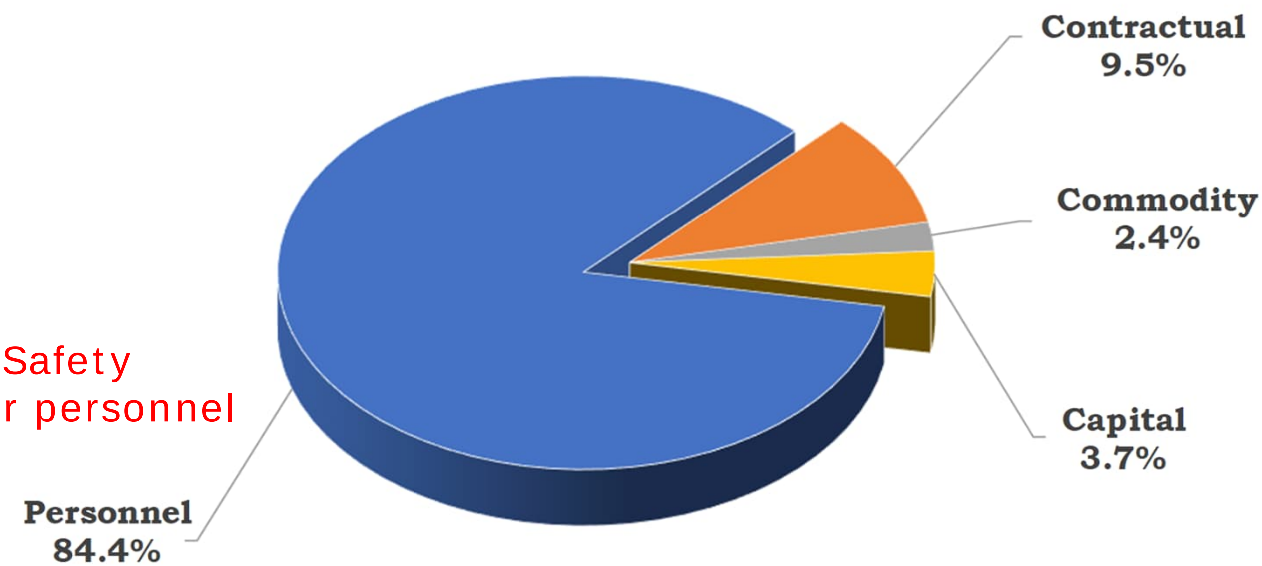
Anticipate restricted balance to be used by 12/31/2025. All future years forecasted to consume restricted funds in year revenues earned

2024

POLICE DEPARTMENT APPROPRIATIONS

Division	Personnel	Contractual	Commodity	Capital	Division Total
Police Department	$11,254,720	$1,262,850	$318,996	$493,176	$13,329,742
	84.4%	9.5%	2.4%	3.7%	

By Element



84.4% of all Public Safety expenditures are for personnel

POLICE FORFEITURES FUND

STATEMENT OF REVENUES AND EXPENDITURES

	2021 ACTUAL (AUDITED)	2022 ACTUAL (AUDITED)	2023 ACTUAL (AUDITED)	2024 PROJECTED	2024 BUDGET (ADOPTED)	FORECAST 2025	FORECAST 2026	FORECAST 2027	FORECAST 2028	FORECAST 2029
FUND BALANCE, JANUARY 1	$ 26,366	$ 11,249	$ 41,781	$ 347,757	$ 347,757	$ 297,615	$ 97,615	$ 0	$ 0	$ 0
REVENUES:										
Sales Tax	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Intergovernmental	-	30,533	317,987	10,000	10,000	10,000	-	-	-	-
TOTAL REVENUE	$ -	$ 30,533	$ 317,987	$ 10,000	$ 10,000	$ 10,000	$ -	$ -	$ -	$ -
EXPENDITURES:										
Police Department	15,117	-	12,011	60,142	37,675	210,000	97,615	-	-	-
Capital Items for All Departments	-	-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 15,117	$ -	$ 12,011	$ 60,142	$ 37,675	$ 210,000	$ 97,615	$ -	$ -	$ -
TRANSFERS TO / (FROM) OTHER FUNDS	-	-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURES AND TRANSFERS	$ 15,117	$ -	$ 12,011	$ 60,142	$ 37,675	$ 210,000	$ 97,615	$ -	$ -	$ -
Net Change in Fund Balance	(15,117)	30,533	305,976	(50,142)	(27,675)	(200,000)	(97,615)	-	-	-
FUND BALANCE, DECEMBER 31	$ 11,249	$ 41,781	$ 347,757	$ 297,615	$ 320,082	$ 97,615	$ 0	$ 0	$ 0	$ 0

Forfeitures are irregular and unpredictable. 84.4% of all Public Safety expenditures are for personnel. Expenditures are typically budgeted in subsequent years.

PERFORMANCE MEASURES

Police Department

Year	Calls for Service	Arrests	DWI Arrests	Accidents	Tickets	Warnings
2013	51,543	1,505	170	1,705	12,666	2,565
2014	55,966	1,647	179	1,757	11,908	5,191
2015	57,645	1,696	184	1,810	12,265	5,347
2016	53,874	1,557	110	1,914	8,574	7,111
2017	50,532	1,698	129	1,824	7,179	6,616
2018	55,816	1,620	126	1,620	8,267	8,519
2019	59,009	1,143	131	1,594	7,299	9,820
2020	50,815	710	118	943	5,422	7,034
2021	57,101	684	88	1,175	5,799	6,624
2022	73,779	1,007	127	1,196	7,018	8,116
2023	58,032	1,119	99	1,212	5,698	5,547

CAPITAL PROJECTS FUND

FIVE YEAR PROJECTION

CAPITAL IMPROVEMENTS FUND
STATEMENT OF REVENUES AND EXPENDITURES

	2021 ACTUAL (AUDITED)	2022 ACTUAL (AUDITED)	2023 ACTUAL (AUDITED)	2024 PROJECTED	2024 BUDGET (ADOPTED)	FORECAST 2025	FORECAST 2026	FORECAST 2027	FORECAST 2028	FORECAST 2029
FUND BALANCE, JANUARY 1	$247,996	$2,237,356	$4,483,054	$4,893,814	$4,893,814	$1,535,712	$830,802	$903,248	$731,222	$907,254
REVENUES:										
Sales Tax	**$5,871,160**	**$6,520,217**	**$6,609,572**	**$6,660,000**	**$6,660,000**	**$6,793,200**	**$6,929,064**	**$7,067,645**	**$7,208,998**	**$7,353,178**
Other Revenues	$157,052	$1,027,660	$62,417	$55,000	$55,000	$165,000	$1,487,500	$565,000	$545,000	$545,000
TOTAL REVENUE	**$6,028,213**	**$7,547,876**	**$6,671,988**	**$6,715,000**	**$6,715,000**	**$6,958,200**	**$8,416,564**	**$7,632,645**	**$7,753,998**	**$7,898,178**
EXPENDITURES:										
Public Services										
Public Works	$865,588	$689,069	$831,005	$3,397,035	$1,207,350	$830,109	$918,119	$816,671	$785,966	$806,036
Capital Items	$4,019,198	$4,888,109	$5,430,224	$8,801,067	$7,225,500	$6,833,000	$7,426,000	$6,988,000	$6,792,000	$6,792,000
TOTAL EXPENDITURES	**$4,884,786**	**$5,577,178**	**$6,261,229**	**$12,198,102**	**$8,432,850**	**$7,663,109**	**$8,344,119**	**$7,804,671**	**$7,577,966**	**$7,598,036**
TRANSFERS TO / (FROM) OTHER FUNDS	($845,934)	($275,000)	$0	($2,125,000)	$0	$0	$0	$0	$0	$0
TOTAL EXPENDITURES AND TRANSFERS	**$4,038,852**	**$5,302,178**	**$6,261,229**	**$10,073,102**	**$8,432,850**	**$7,663,109**	**$8,344,119**	**$7,804,671**	**$7,577,966**	**$7,598,036**
Net Change in Fund Balance	**$1,989,360**	**$2,245,699**	**$410,759**	**($3,358,102)**	**($1,717,850)**	**($704,909)**	**$72,445**	**($172,025)**	**$176,032**	**$300,143**
FUND BALANCE, DECEMBER 31	**$2,237,356**	**$4,483,054**	**$4,893,814**	**$1,535,712**	**$3,175,964**	**$830,802**	**$903,248**	**$731,222**	**$907,254**	**$1,207,397**

City does not intend to maintain a Fund balance
Five-year forecast is predicated upon five-year capital plan
Five-year capital plan is intentionally conservative further into future
Actual Capital projects will be adjusted annually to parallel revenues and grants.

GRANT PROJECTS
IMPACT BOTH REVENUES AND EXPENDITURES

PARKS FUND

FIVE YEAR PROJECTION

CITY OF CHESTERFIELD MISSOURI

PARKS FUND

STATEMENT OF REVENUES AND EXPENDITURES

	2021 ACTUAL (AUDITED)	2022 ACTUAL (AUDITED)	2023 ACTUAL (AUDITED)	2024 PROJECTED	2024 BUDGET (ADOPTED)	FORECAST 2025	FORECAST 2026	FORECAST 2027	FORECAST 2028	FORECAST 2029
FUND BALANCE, JANUARY 1	$1,545,482	$2,407,472	$2,765,153	$5,273,523	$5,273,523	$5,474,124	$5,180,292	$4,780,329	$5,411,671	$6,011,567
REVENUES:										
Sales Tax	$6,907,181	$7,670,843	$7,770,378	$7,850,000	$7,850,000	$8,007,000	$8,167,140	$8,330,483	$8,497,092	$8,667,034
Intergovernmental	$6,400	$0	$1,050,000	$546,250	$546,250	$0	$0	$0	$0	$0
Charges for Services	$2,210,479	$2,139,579	$2,244,205	$1,526,465	$1,526,465	$1,600,360	$1,624,261	$1,455,465	$1,530,465	$1,580,465
Other Revenues	$28,247	$144,638	$633,972	$100,000	$100,000	$100,000	$100,000	$100,000	$100,000	$100,000
TOTAL REVENUE	$9,152,308	$9,955,060	$11,698,555	$10,022,715	$10,022,715	$9,707,360	$9,891,401	$9,885,948	$10,127,557	$10,347,499
EXPENDITURES:										
Parks Department										
Parks and Recreation	$3,787,596	$6,270,551	$5,254,754	$6,130,523	$6,068,362	$6,016,347	$6,209,053	$6,402,376	$6,603,062	$6,811,396
Arts and Entertainment	$540,720	$564,923	$708,907	$759,545	$745,299	$771,134	$797,930	$825,047	$853,107	$882,144
Aquatics	$346,659	$356,061	$376,331	$548,670	$524,790	$544,329	$565,209	$586,017	$607,607	$630,010
CVAC Concession	$323,582	$332,827	$3,410	$0	$0	$0	$0	$0	$0	$0
Central Park Concession	$69,493	$72,254	$76,186	$86,435	$86,435	$89,848	$93,408	$96,943	$100,614	$104,427
Sports and Wellness	$332,888	$369,540	$491,248	$588,885	$588,885	$611,260	$634,555	$657,940	$682,205	$707,381
Capital Items for All Departments	$74,385	$371,549	$41,023	$333,316	$236,769	$250,148	$260,032	$270,332	$281,066	$292,253
TOTAL EXPENDITURES	$5,475,323	$8,337,705	$6,951,860	$8,447,374	$8,250,540	$8,283,065	$8,560,187	$8,838,655	$9,127,661	$9,427,611
TRANSFERS TO / (FROM) OTHER FUNDS	$2,714,994	$1,159,674	$1,797,850	$974,740	$974,740	$1,318,126	$1,331,177	$15,950	$0	$0
TOTAL EXPENDITURES AND TRANSFERS	$8,190,318	$9,497,379	$8,749,710	$9,422,114	$9,225,280	$9,601,191	$9,891,364	$8,854,605	$9,127,661	$9,427,611
Net Change in Fund Balance	$961,990	$457,681	$2,948,845	$600,601	$797,435	$106,169	$36	$1,031,342	$999,896	$919,888
Contr.to Restricted Fund - Turf Replacement	($100,000)	($100,000)	($150,000)	($400,000)	($400,000)	($400,000)	($400,000)	($400,000)	($400,000)	($400,000)
Contr. to Restricted Fund - CVAC Improvements			($290,475)							
FUND BALANCE, DECEMBER 31 (Unrestricted)	$2,407,472	$2,765,153	$5,273,523	$5,474,124	$5,670,958	$5,180,292	$4,780,329	$5,411,671	$6,011,567	$6,531,455

Restricted Fund Balance - Synthetic Field Replacement - $500,000 as of 12/30/2023
Restricted Fund Balance - CVAC Improvements - $290,475 as of 12/30/2023

Last Debt Service Payment 2027

PARKS BOND DEBT SERVICE FUND

CITY OF CHESTERFIELD MISSOURI

2014 PARKS BOND DEBT SERVICE FUND

STATEMENT OF REVENUES AND EXPENDITURES

	2021 ACTUAL (AUDITED)	2022 ACTUAL (AUDITED)	2023 ACTUAL (AUDITED)	2024 PROJECTED	2024 BUDGET (ADOPTED)	FORECAST 2025	FORECAST 2026	FORECAST 2027	FORECAST 2028	FORECAST 2029
FUND BALANCE, JANUARY 1	$ 3,559,127	$ 7,305,522	$ 8,510,237	$ 11,165,779	$ 11,165,779	$ 8,097,927	$ 5,555,794	$ 4,703,825	$ 0	$ 0
REVENUES:										
Sales Tax	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Other Revenues	0	20,400	283,247	60,000	60,000	-	-	-	-	-
TOTAL REVENUE	$ 0	$ 20,400	$ 283,247	$ 60,000	$ 60,000	$ -	$ -	$ -	$ -	$ -
EXPENDITURES:										
Parks Department										
Capital Items for All Departments										
Debt Service	$750	$0	$2,000	$0	$0	$0	$0	$0	$0	$0
TOTAL EXPENDITURES	$ 750	$ -	$ 2,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -
TRANSFERS TO / (FROM) OTHER FUNDS	($3,747,144)	($1,184,316)	($2,374,295)	$3,127,852	$3,127,852	$2,542,133	$851,969	$4,703,825	-	-
TOTAL EXPENDITURES AND TRANSFERS	$ (3,746,394)	$ (1,184,316)	$ (2,372,295)	$ 3,127,852	$ 3,127,852	$ 2,542,133	$ 851,969	$ 4,703,825	$ -	$ -
Net Change in Fund Balance	3,746,394	1,204,716	2,655,542	(3,067,852)	(3,067,852)	(2,542,133)	(851,969)	(4,703,825)	-	-
FUND BALANCE, DECEMBER 31	$ 7,305,522	$ 8,510,237	$ 11,165,779	$ 8,097,927	$ 8,097,927	$ 5,555,794	$ 4,703,825	$ 0	$ 0	$ 0

The fund balance includes pre-paid debt reserve for Parks debt to be paid off in 2027.
Assumes we exercise first call options in December 2026 and December 2027. Will pay off debt two years early.

Last Debt Service Payment 2027

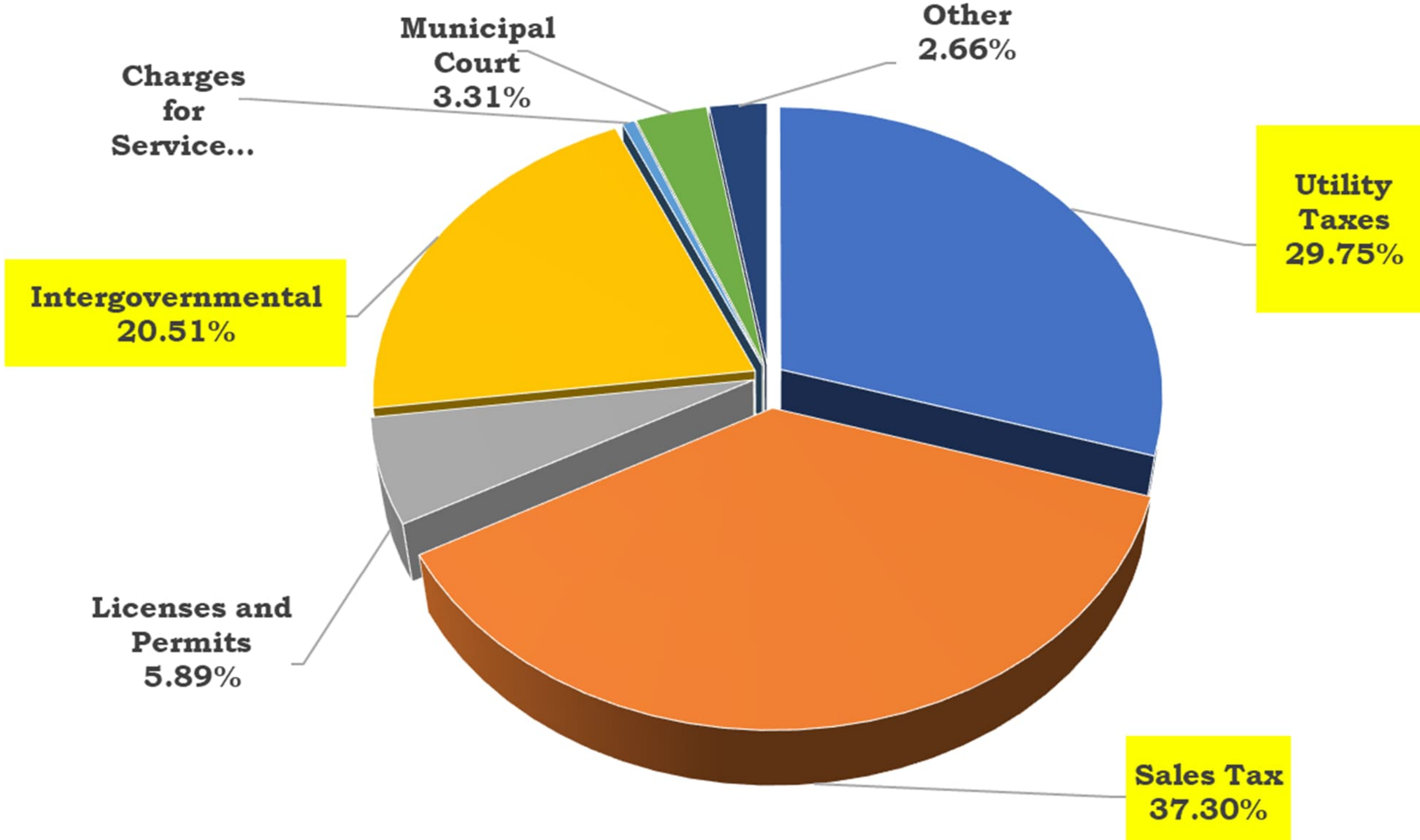
GENERAL FUND

GENERAL FUND REVENUES

GENERAL FUND REVENUES BY SOURCE

	Actual 2021	Actual 2022	Actual 2023	Adopted 2024	% Change 2023 to 2024	% of Total
Utility Taxes	$6,551,257	$7,007,908	$9,096,545	$6,972,000	25.54%	29.75%
Sales Tax	$7,516,503	$8,569,905	$8,566,741	$8,740,000	0.00%	37.30%
Licenses and Permits	$1,430,736	$1,485,720	$1,437,782	$1,381,000	0.00%	5.89%
Intergovernmental	$4,279,837	$4,575,438	$4,658,883	$4,805,000	0.00%	20.51%
Charges for Services	$143,147	$141,431	$138,850	$135,067	0.00%	0.58%
Municipal Court	$740,150	$846,570	$801,453	$776,750	0.00%	3.31%
Other	$549,025	$270,002	$1,511,356	$622,969	0.00%	2.66%
TOTAL	**$21,210,654**	**$22,896,973**	**$26,211,609**	**$23,432,786**	**6.44%**	

GENERAL FUND REVENUES



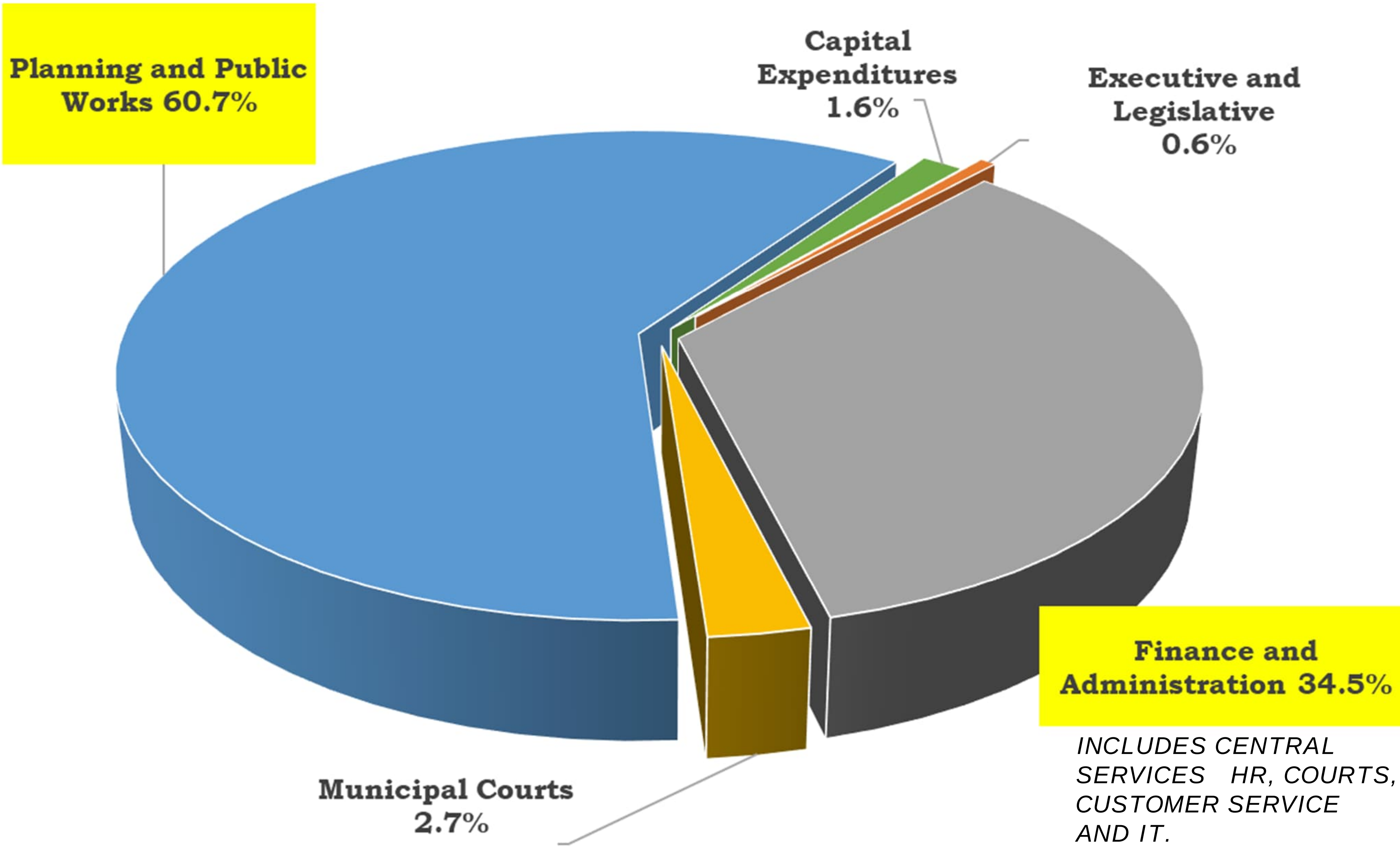
GENERAL FUND EXPENDITURES

GENERAL FUND APPROPRIATIONS SUMMARY

FINANCE AND ADMINISTRATION INCLUDES CENTRAL SERVICES HR, COURTS, CUSTOMER SERVICE AND IT.

	Actual 2021	Actual 2022	Actual 2023	Adopted 2024	% Change 2023 to 2024	% of Total
GENERAL GOVERNMENT:						
Executive and Legislative	$69,565	$70,146	$69,131	$74,968	0.00%	0.6%
Finance and Administration	$3,188,341	$3,404,563	$3,810,987	$4,347,216	-1.60%	34.5%
Municipal Courts	$273,289	$276,262	$301,759	$339,310	0.00%	2.7%
Planning and Public Works	$5,821,053	$6,213,846	$6,406,836	$7,656,450	-7.33%	60.7%
Capital Expenditures	$230,498	$380,329	$230,496	$196,401	-22.84%	1.6%
TOTAL	**$9,582,745**	**$10,345,146**	**$10,819,211**	**$12,614,345**	**-5.50%**	

GENERAL FUND EXPENDITURES



INCLUDES CENTRAL SERVICES HR, COURTS, CUSTOMER SERVICE AND IT.

CHESTERFIELD MISSOURI

GENERAL FUND

STATEMENT OF REVENUES AND EXPENDITURES

FIVE YEAR PROJECTION

	2021 ACTUAL (AUDITED)	2022 ACTUAL (AUDITED)	2023 ACTUAL (AUDITED)	2024 PROJECTED	2024 BUDGET (ADOPTED)	FORECAST 2025	FORECAST 2026	FORECAST 2027	FORECAST 2028	FORECAST 2029
FUND BALANCE, JANUARY 1	**$10,049,646**	**$11,487,049**	**$13,896,607**	**$17,049,304**	**$17,049,304**	**$15,091,108**	**$15,705,105**	**$15,598,128**	**$15,212,267**	**$14,069,456**
REVENUES:										
Sales Tax	**$7,516,503**	**$8,569,905**	**$8,566,741**	**$8,740,000**	**$8,740,000**	**$8,914,800**	**$9,093,096**	**$9,274,958**	**$9,460,457**	**$9,649,666**
Utility Taxes	**$6,551,257**	**$7,007,908**	**$9,096,545**	**$6,972,000**	**$6,972,000**	**$7,035,470**	**$7,099,575**	**$7,164,320**	**$7,229,714**	**$7,295,761**
Intergovernmental	**$4,279,837**	**$4,575,438**	**$4,658,883**	**$4,805,000**	**$4,805,000**	**$5,011,900**	**$5,086,124**	**$5,143,600**	**$5,201,813**	**$5,260,773**
Licenses and Permits	$1,430,736	$1,485,720	$1,437,782	$1,381,000	$1,381,000	$1,315,350	$1,246,054	$1,181,560	$1,114,005	$1,114,005
Charges for Services	$143,147	$141,431	$138,850	$135,067	$135,067	$136,319	$137,602	$138,917	$140,265	$141,646
Court Receipts	$740,150	$846,570	$801,453	$776,750	$776,750	$776,750	$776,750	$776,750	$776,750	$776,750
Other Revenues	$549,025	$270,002	$1,511,356	$622,969	$622,969	$313,969	$313,969	$313,969	$313,969	$313,969
TOTAL REVENUE	**$21,210,654**	**$22,896,973**	**$26,211,609**	**$23,432,786**	**$23,432,786**	**$23,504,558**	**$23,753,169**	**$23,994,074**	**$24,236,973**	**$24,552,571**
EXPENDITURES:										
Executive & Legislative	$69,565	$70,146	$69,131	$74,968	$74,968	$75,066	$75,477	$75,894	$76,324	$76,768
Department of Administration										
City Administrator	$460,817	$437,232	$532,713	$704,510	$704,510	$731,052	$758,656	$787,257	$816,994	$847,912
Finance	$591,297	$636,293	$646,690	$799,134	$799,134	$874,441	$909,316	$945,524	$983,200	$1,022,405
Information Technology	$843,546	$1,018,547	$1,160,554	$1,213,019	$1,192,420	$1,237,570	$1,284,402	$1,332,858	$1,383,109	$1,435,223
Courts	$273,289	$276,262	$301,759	$339,310	$339,310	$349,622	$360,316	$371,381	$382,857	$394,758
Central Services	$1,222,295	$1,229,227	$1,376,081	$1,590,654	$1,540,362	$1,643,183	$1,712,510	$1,784,908	$1,862,346	$1,941,373
Customer Service	$70,385	$83,264	$94,950	$110,790	$110,790	$115,211	$119,811	$124,582	$129,545	$134,706
Public Services										
Planning and Development	$743,177	$740,790	$840,202	$1,029,840	$1,029,840	$1,069,644	$1,111,034	$1,153,962	$1,198,592	$1,244,990
Public Works	$5,077,876	$5,473,056	$5,566,634	$7,232,414	$6,626,610	$7,054,169	$7,322,969	$7,588,766	$7,864,947	$8,151,933
Capital Items for All Departments	$230,498	$380,329	$230,496	$254,522	$196,401	$375,000	$378,800	$381,654	$385,564	$390,531
TOTAL EXPENDITURES	**$9,582,745**	**$10,345,146**	**$10,819,211**	**$13,349,161**	**$12,614,345**	**$13,524,958**	**$14,033,291**	**$14,546,787**	**$15,083,477**	**$15,640,598**
TRANSFERS TO / (FROM) OTHER FUNDS	**$10,190,507**	**$10,142,268**	**$12,239,702**	**$11,541,821**	**$9,368,873**	**$9,906,602**	**$10,388,186**	**$10,415,019**	**$10,899,646**	**$11,404,733**
TOTAL EXPENDITURES AND TRANSFERS	**$19,773,252**	**$20,487,414**	**$23,058,912**	**$24,890,982**	**$21,983,218**	**$23,431,560**	**$24,421,478**	**$24,961,806**	**$25,983,123**	**$27,045,332**
Net Change in Fund Balance	**$1,437,402**	**$2,409,558**	**$3,152,697**	**($1,458,196)**	**$1,449,568**	**$613,996**	**($106,977)**	**($385,860)**	**($1,142,811)**	**($1,867,137)**
							-0.44%	-1.55%	-4.40%	-6.90%
Contribution to Restricted Fund - Pickleball Construction				**($500,000)**						
FUND BALANCE, DECEMBER 31 (Unrestricted)	**$11,487,049**	**$13,896,607**	**$17,049,304**	**$15,091,108**	**$18,498,872**	**$15,705,105**	**$15,598,128**	**$15,212,267**	**$14,069,456**	**$12,202,319**
40% GENERAL FUND RESERVE POLICY REQUIREMENT (UNRESTRICTED)				**$9,956,393**	**$8,793,287**	**$9,372,624**	**$9,768,591**	**$9,984,722**	**$10,393,249**	**$10,818,133**

Restricted Fund Balance - Pickleball Construction - $500,000 as of 12/30/2023

CITY OF CHESTERFIELD MISSOURI

GENERAL FUND
STATEMENT OF REVENUES AND EXPENDITURES

FIVE YEAR PROJECTION

The five-year forecast demonstrates conservancy on both the Revenue and Expenditure side. One percent each way changes the picture dramatically. The further out the view window, the more compounded this conservancy impacts the analysis.

Based on the collection of assumptions, General Fund Expenditures exceed Revenues in 2026. But by less than ½% in 2027, 1.55% increasing to 4.4% in 2028.

It is my judgement that the City will be able to adjust as necessary and our actual experience over the next several years will be better than projected. The trend of convergent revenues and expenditures is unquestioned. It is important to recognize the light coming down the tracks is a train, and not the end of the tunnel. But it is a slow train!

	FORECAST 2025	FORECAST 2026	FORECAST 2027	FORECAST 2028	FORECAST 2029
FUND BAL	$15,091,108	$15,705,105	$15,598,128	$15,212,267	$14,069,456
REVENUE					
Sales T	$8,914,800	$9,093,096	$9,274,958	$9,460,457	$9,649,666
Utility	$7,035,470	$7,099,575	$7,164,320	$7,229,714	$7,295,761
Interg	$5,011,900	$5,086,124	$5,143,600	$5,201,813	$5,260,773
License	$1,315,350	$1,246,054	$1,181,560	$1,114,005	$1,114,005
Charge	$136,319	$137,602	$138,917	$140,265	$141,646
Court F	$776,750	$776,750	$776,750	$776,750	$776,750
Other F	$313,969	$313,969	$313,969	$313,969	$313,969
TOTAL	$23,504,558				571
EXPENDIT					
Execut	$75,066				,768
Depart					
City	$731,052				,912
Fin	$874,441				,405
Inf	$1,237,570				,223
Cou	$349,622				,758
Cer	$1,643,183				,373
Cu	$115,211				,706
Public					
Pla	$1,069,644				,990
Pul	$7,054,169				,933
Capital	$375,000				,531
TOTAL	$13,524,958	$14,033,291	$14,546,787	$15,083,477	$15,640,598
TRANSFERS	$9,906,602	$10,388,186	$10,415,019	$10,899,646	$11,404,733
TOTAL EXPE	$23,431,560	$24,421,478	$24,961,806	$25,983,123	$27,045,332
Net Chang	$613,996	($106,977)	($385,860)	($1,142,811)	($1,867,137)
		-0.44%	-1.55%	-4.40%	-6.90%
Contributio					
FUND BA	$15,705,105	$15,598,128	$15,212,267	$14,069,456	$12,202,319
(Ur					
40% GENI	$9,372,624	$9,768,591	$9,984,722	$10,393,249	$10,818,133
Restrict					

EXPENDITURES PROJECTED TO EXCEED REVENUES IN 2026.

THE IMPORTANT TAKE-AWAY IS THE TREND, NOT THE SPECIFIC YEAR.

CHESTERFIELD VALLEY SPECIAL ALLOCATION FUND

CHESTERFIELD VALLEY SPECIAL ALLOCATION FUND
STATEMENT OF REVENUES AND EXPENDITURES

	2021 ACTUAL (AUDITED)	2022 ACTUAL (AUDITED)	2023 ACTUAL (AUDITED)	2024 PROJECTED	2024 BUDGET (ADOPTED)	FORECAST 2025	FORECAST 2026	FORECAST 2027	FORECAST 2028	FORECAST 2029
FUND BALANCE, JANUARY 1	**$337,090**	**$320,886**	**$831,565**	**$3,802,550**	**$3,709,898**	**$3,709,898**	**$3,729,898**	**$3,749,898**	**$3,769,898**	**$3,789,898**
REVENUES:										
Sales Tax	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Other Revenues	$14,041	$523,934	$2,982,983	$30,000	$30,000	$30,000	$30,000	$30,000	$30,000	$30,000
TOTAL REVENUE	**$14,041**	**$523,934**	**$2,982,983**	**$30,000**	**$30,000**	**$30,000**	**$30,000**	**$30,000**	**$30,000**	**$30,000**
EXPENDITURES:										
Public Services										
Public Works	$30,245	$13,255	$11,998	$122,652	$10,000	$10,000	$10,000	$10,000	$10,000	$10,000
Capital Items for All Departments										
TOTAL EXPENDITURES	**$30,245**	**$13,255**	**$11,998**	**$122,652**	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$10,000**
TRANSFERS TO / (FROM) OTHER FUNDS										
TOTAL EXPENDITURES AND TRANSFERS	**$30,245**	**$13,255**	**$11,998**	**$122,652**	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$10,000**
Net Change in Fund Balance	($16,204)	$510,679	$2,970,985	($92,652)	$20,000	$20,000	$20,000	$20,000	$20,000	$20,000
FUND BALANCE, DECEMBER 31	**$320,886**	**$831,565**	**$3,802,550**	**$3,709,898**	**$3,729,898**	**$3,729,898**	**$3,749,898**	**$3,769,898**	**$3,789,898**	**$3,809,898**

Other Revenues includes proceeds from selling land to Monarch-Chesterfield Levee District in July 2023.

Funds are received from TIF reimbursement agreements & Wetland Mitigation payments
Expenditures are reserved for Chesterfield Valley improvements, with annual allocations for Thomas & Hutton, our stormwater consultant, as needed.

ALLOCATIONS ARE SOUGHT AS PROJECTS ARE DEVELOPED.
TYPICALLY ALLOCATED AS A BUDGET AMENDMENT.

CHESTERFIELD REGIONAL TIF FUND
(new)

CITY OF CHESTERFIELD MISSOURI

CHESTERFIELD REGIONAL TIF FUND

STATEMENT OF REVENUES AND EXPENDITURES

	2021 ACTUAL (AUDITED)	2022 ACTUAL (AUDITED)	2023 ACTUAL (AUDITED)	2024 PROJECTED	2024 BUDGET (ADOPTED)	FORECAST 2025	FORECAST 2026	FORECAST 2027	FORECAST 2028	FORECAST 2029
FUND BALANCE, JANUARY 1	$0	$0	$0	$27,530	$27,530	$27,530	$27,530	$27,530	$27,530	$27,530
REVENUES:										
Sales Tax	$0	$0	$11,356	$0	$0	$0	$0	$0	$0	$0
Utility Taxes	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Intergovernmental	$0	$0	$75,027	$0	$0	$0	$0	$0	$0	$0
TOTAL REVENUE	**$0**	**$0**	**$86,383**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
EXPENDITURES:										
Public Services										
Planning and Development	$0	$0	$58,853	$0	$0	$0	$0	$0	$0	$0
Public Works	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Capital Improvements	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
TOTAL EXPENDITURES	**$0**	**$0**	**$58,853**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
TRANSFERS TO / (FROM) OTHER FUNDS	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
TOTAL EXPENDITURES AND TRANSFERS	**$0**	**$0**	**$58,853**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
Net Change in Fund Balance	$0	$0	$27,530	$0	$0	$0	$0	$0	$0	$0

ALLOCATIONS ARE SOUGHT AS PROJECTS OR ACTIVITIES ARE DEVELOPED. TYPICALLY ALLOCATED AS A BUDGET AMENDMENT.

ONCE BOND FINANCING OCCURS, DISBURSEMENTS WILL BE THROUGH AN OUTSIDE THIRD PARTY TRUSTEE

Chesterfield Regional TIF

Public	$25,000,000	North Outer Forty connection to Chesterfield Parkway West
Public	$10,000,000	Aquatic Center/Amphitheater/Central Park
Public	$6,000,000	Pedestrian and multi-modal connections
Public	$12,000,000	YMCA Parking Structure
Public	$24,000,000	Central Park Parking\Administration
Public	$40,000,000	Clarkson\Baxter interchange improvements
Public	$6,000,000	Baxter Road Bridge replacement (at creek)
Public	$6,000,000	Re-construct Chesterfield Parkway
Escalation 7.7%	$9,933,000	Local Projects Escalation 7.7%
Admin & Legal	$23,350,000	(excludes School District Capital Contribution)
Building	$6,000,000	Samuel S. Sachs Library expansion
	$168,283,000	Local sub-total
CRG - Wildhorse Village	$25,000,000	Wildhorse Village Parking Garage
TSG - Downtown Chest.	$105,000,000	Chesterfield Mall
		Off-site road connections to Parkway
		Burkhardt
		Lydia Hill
		Central Park Square
		At View Corridor
		Parking Garage A
		Parking Garage B
		Internal Public Roadwork
		Public Utilities
TOTAL:	$298,283,000	
Parkway School District	$51,454,843	Sum of incremental capital contributions
Rockwood School District	$996,803	Sum of incremental capital contributions

TIF Project list ($298,360,000)

THIS SLIDE COPIED FROM 2023 FINANCE 104 PRESENTATION

Non-Development oriented local projects $168,360,000

- North Outer 40 connection to Chesterfield Valley
- Sachs Public Library expansion
- Clarkson Road – Baxter Interchange
- Reconstruct Chesterfield Parkway
- Central Park\Aquatic Facility\Amphitheater
- Pedestrian and Multi-modal connections
- *YMCA shared Parking Structure*
- Central Park Parking and Administration

1st tranche financing

Wildhorse Village $25,000,000

- Parking Garage (NW Corner Chesterfield Pkwy W and Burkhardt Place)

Chesterfield Mall Public Infrastructure $105,000,000

- Utilities
- Parking Garages – Public Use
- Public Roads
- Demolition
- Off-site Road improvements/connections

TIF Project list ($298,360,000)

Non-Development oriented local projects $168,360,000

- Sachs Public Library expansion $6,000,000
- Central Park\Aquatic Facility\Amphitheater $10,000,000
- *YMCA shared Parking Structure $12,000,000*
- Central Park Parking and Administration $24,000,000
- Pedestrian and Multi-modal connections
- North Outer 40 connection to Chesterfield Valley
- Clarkson Road – Baxter Interchange
- Reconstruct Chesterfield Parkway

Wildhorse Village $25,000,000

- Parking Garage (NW Corner Chesterfield Pkwy W and Burkhardt Place) $25,000,000

Chesterfield Mall Public Infrastructure $105,000,000

- Utilities
- Parking Garages – Public Use
- Public Roads
- Demolition
- Off-site Road improvements/connections

1st tranche financing

$ 6,000,000
$10,000,000
$12,000,000
$24,000,000
$25,000,000
$77,000,000

7.7% Escalation $9,933,000

Admin & Legal $23,350,000

WILDHORSE VILLAGE SPECIAL BUSINESS DISTRICT

rate setting soon

Mike Geisel
City Administrator

City of Chesterfield

690 Chesterfield Pkwy W
Chesterfield MO 63017
Phone 636-537-4711
Fax 636-537-4798

OFFICE OF THE CITY ADMINISTRATOR

TO: **Mayor & City Council**
Date: **5/5/2023**
RE: **Special Business District Petition – Wildhorse Village**
SURVEY AND INVESTIGATION REPORT

The City of Chesterfield has received a petition to establish a Special Business District (SBD) which generally encompasses the Wildhorse Village Development. The creation of a Special Business District was included and described in the approved Redevelopment Plan for the Chesterfield Regional Tax Increment Financing District. Although this specific petition only involves the Wildhorse Village development, the same concept and requirements will be considered in conjunction with the Downtown Chesterfield – Chesterfield Mall Redevelopment areas as their development agreement is considered.

The purpose of this survey and investigation report is to determine the nature of and suitable location for the SBD improvements, the approximate cost of acquiring and improving the land therefor, the area to be included in the SBD, the need for and cost of special services, and cooperative promotion activities, and the percentage of the cost of acquisition, special services, and improvements in the SBD which are to be assessed against the property within the SBD and that part of the cost, if any, to be paid by public funds.

As has been discussed publicly and with City Council over the last two years, the property owners within Wildhorse Village are desirous of transferring the obligations for maintenance of "PUBLIC" improvements to the City of Chesterfield. Acceptance of those obligations would, of course, create both financial and resource deficits within the City. In fact, the improvements within the Wildhorse Village were initially dedicated as private infrastructure, primarily due to the City's ability to meet the additional obligations associated with public improvements. In submitting the petition to establish the Special Business District, the landowners are, in effect, funding the operation, maintenance, and capital replacement of the improvements with self-generated SBD revenues. This structure also benefits the City, in that it

Wildhorse Village Special Business District Financial Summary

SBD PROJECT - BUDGET COMPILATION

	2024	2025	2026	2027	2028
PERSONNEL*	$112,533	$422,638	$524,844	$633,879	$654,328
CONTRACTUAL	$41,152	$156,924	$209,680	$262,604	$290,619
COMMODITIES	$53,201	$94,499	$98,573	$102,865	$107,298
CAPITAL	$0	$14,010	$12,875	$13,261	$13,659
ANNUALIZED CAPITAL NEEDS	$0	$24,500	$26,675	$29,131	$31,910
TOTAL	**$206,887**	**$712,571**	**$872,647**	**$1,041,741**	**$1,097,814**

ULTIMATE – BUILT OUT CONDITION

Police, 1 ADDITONAL OFFICER 24/7
5 additional police officers, full build out:
1 in 2025, 2 in 2026, 3 in 2027 & 2028, and 3 in 2028
Parks, additional parks maintenance workers
Public Works – project manager (contract for maintenance)
Information Technologies < $1,000
Planning < $20,000
Finance, Admin, Central Services < $140,000

DOWNTOWN CHESTERFIELD SPECIAL BUSINESS DISTRICT

COMING SOON

PETITION TO ESTABLISH THE DOWNTOWN CHESTERFIELD SPECIAL BUSINESS DISTRICT

To: The City Council, City of Chesterfield, Missouri (the **"City"**, and the **"Council")**:

The undersigned, being an owner of real property subject to real property taxes and within the proposed boundaries of the Downtown Chesterfield Special Business District (the **"SBD")**, do hereby petition and request that the Council establish the SBD as described herein, pursuant to Sections 71.790 through 71.808 of the Revised Statutes of Missouri, as amended (the **"Act")**.

1. **Description of the SBD**

A. **Map of SBD Boundaries**

A map illustrating the SBD boundaries is attached hereto as **EXHIBIT A**, and incorporated herein by reference.

B. **Name of SBD**

The name of the proposed special business district, to be established pursuant to the Act, will be the "Downtown Chesterfield Special Business District".

2. **Purposes of the SBD**

The SBD may generally provide for certain services and public improvements listed in the Act. The SBD's revenues may be put to use for all qualified and allowable expenditures allowed under the Act including, but not limited to:

A. maintenance, repair, and replacement of streets, street lighting, bike paths, and pedestrian pathways;
B. maintenance, repair, and replacement of landscaped center medians within City accepted streets, including irrigation (to the extent they are separable from systems serving other areas not to be maintained by the City);
C. security;
D. maintenance, repair and replacement of the public parking garage;
E. maintenance, repair and replacement of the public park including programming for marketing and events;
F. legal, insurance, administration, and financial oversight; and
G. all other qualified and allowable expenditures of any other special district located within the City, established in accordance with the Special District Act.

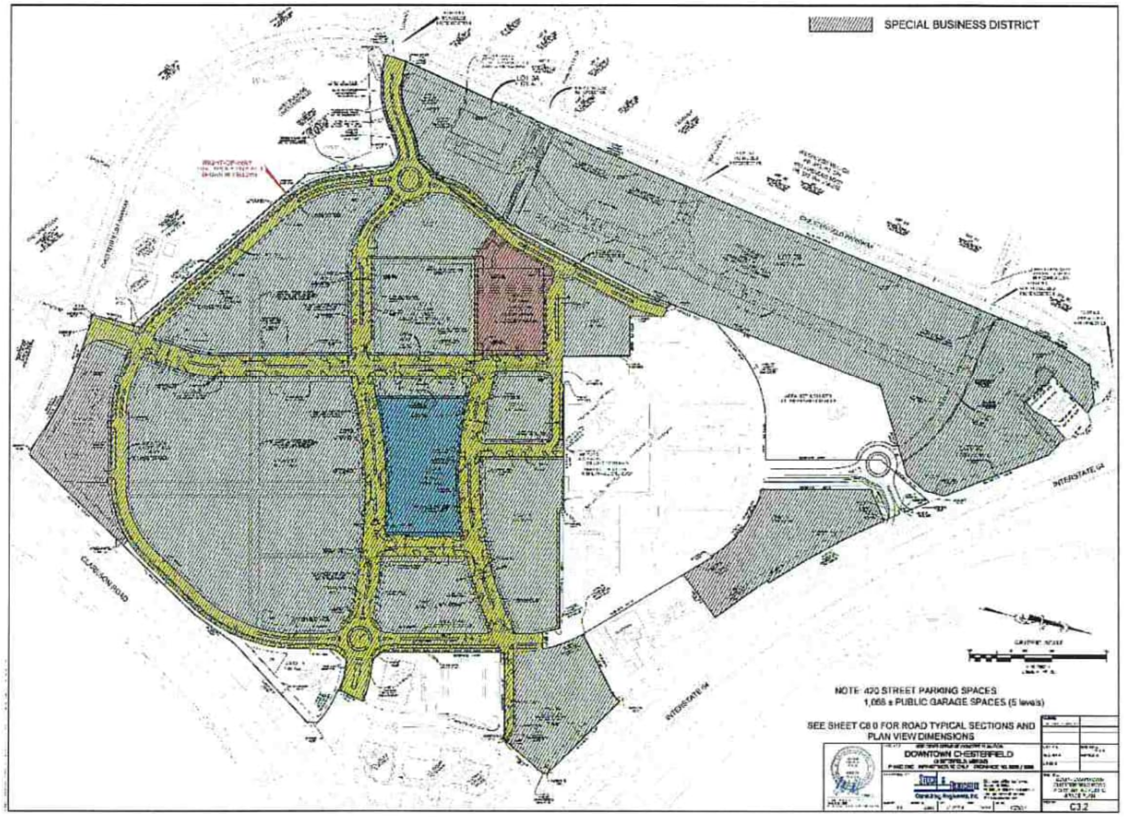
All of the foregoing qualified and allowable expenditures shall be spent exclusively within the boundaries of the SBD, provided, however, that legal, insurance, administration, and financial oversight expenditures may be spent outside the boundaries of SBD so long as they directly relate to the geographical area of the SBD.

Also, the SBD may:

A. Cooperate with other public agencies and with any industry or business located within the SBD in the implementation of projects within the SBD.

Downtown Chesterfield Special Business District Petition

Map of SBD Boundaries



KEY SBD DATES

STEP #	ACTION	AUTHORITY	DATE	RESPONSIBILITY
2	STAFF SUBMITS RESOLUTION TO CITY COUNCIL FOR 9/3/24 MEETING		By 5 pm on 8/29	PLANNING CITY ADMINISTRATOR
10	CITY COUNCIL HOLDS FORMATION PUBLIC HEARING			PLANNING CITY ADMINISTRATOR
12	CITY COUNCIL GIVES SECOND READING AND ADOPTS ORDINANCE ESTABLISHING THE SBD, WHICH, AMONG OTHER THINGS, STATES THE INITIAL RATE OF LEVY TO BE IMPOSED UPON THE PROPERTY LYING WITHIN THE BOUNDARIES OF THE DISTRICT AND ORDERS ELECTION OF QUALIFIED VOTERS TO APPROVE THE PROPERTY TAX. THE ORDER SHALL STATE THE ELECTION DATE AS 8/29/24	RSMo 71.792, 71.794(4), & 71.800.5		PLANNING CITY ADMINISTRATOR
22	VOTED BALLOTS SHALL BE RETURNED TO THE CITY CLERK'S OFFICEBY MAIL OR HAND DELIVERY	RSMo 73.800.10	2/11/2025 NOT LATER THAN 5:00 PM ON THE SIXTH TUESDAY AFTER THE DATE FOR MAILING THE BALLOTS AS SET FORTH IN THE ORDINANCE	CITY CLERK

ULTIMATE – BUILT OUT CONDITION

Survey and investigation initiated to determine resources and revenue


Creating
Additional Revenue

POTENTIAL SUPPLEMENTAL FUNDING SOURCES REVENUES

Chesterfield Valley Wetland Mitigation reimbursements

Chesterfield Valley Infrastructure Reimbursement Agreements

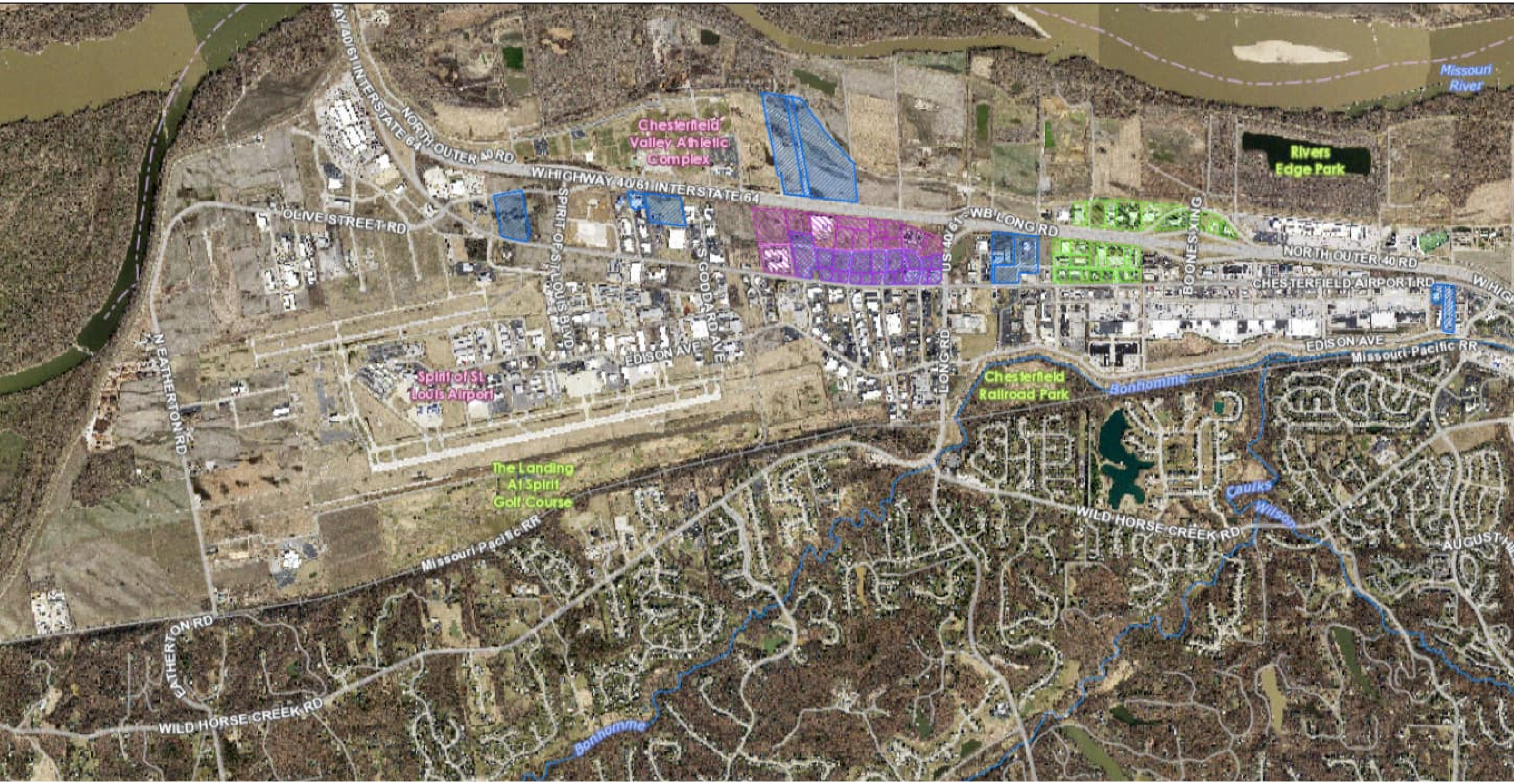
Parks Fund -$290,475 set aside from Gateway Studios Sale for CVAC improvements with the intent to contribute additional funds.

City Council set aside $500,000 for Pickleball with the intent to contribute additional funds.

Chesterfield Valley Stormwater Trust Fund – St. Louis County (MINOR AMOUNT, BUT HELPS)

Annual MSD Stormwater Grants $300,000

Valley Reimbursement Areas



FUTURE POTENTIAL REVENUES

$534,840 WETLAND REIMBURSEMENT AGREEMENTS

Outstanding Wetland Mitigation Reimbursements

Locator No.	*Subdivision Lot*	*Assigned by Parcel Acreage*	*Mitigation Area*	*Mitigation Credit*	*2008 Assigned by Parcel Acreage*	*Mitigation Area 2008*	*Mitigation Credit 2008*	*Total Required Reimbursement*	*Date*	*Funds Collected*	*Received From*	*Site No.*
16V310035		0.49	0.49	$12,250	(0.21)	(0.21)	($5,250)	$ 7,000				24
16V320056		0.31	0.31	$7,750	0.93	0.93	$23,250	$ 31,000				24
17T240166		0.13	0.13	$3,250				$ 3,250				22
17T240188		0.01	0.01	$346				$ 346				22
17U130583	Long Road Crossing - Lot 1	0.56	0.70	$17,602								6
	Long Road Crossing - Lot 1	0.23	0.24	$6,030				$ 23,633				7
17U130734	Long Road Crossing - Lot 2 of Parcel A	0.10	0.13	$3,213				$ 3,213				6
17U130743	Long Road Crossing - Lot 3 of Parcel A	0.38	0.47	$11,772				$ 11,772				6
17U130781		0.84	0.88	$22,025				$ 22,025				7
17U130792		0.88	0.92	$23,070				$ 23,070				7
17U410094	Long Road Crossing - Lot C of Lot 4 or Parcel A	1.19	1.49	$37,271				$ 37,271				6
17U410104	Long Road Crossing - Lot D of Lot 4 or Parcel A	0.71	0.89	$22,308				$ 22,308				6
17U410115		0.78	0.82	$20,381				$ 20,381				7
17U410171		0.85	0.89	$22,348				$ 22,348				7
17U410247	Long Road Crossing - Lot 1 of Lot A of Lot 4 of Parcel A	0.05	0.06	$1,581								6
	Long Road Crossing - Lot 1 of Lot A of Lot 4 of Parcel A	0.06	0.06	$1,488				$ 3,069				7
17U410258	Long Road Crossing - Lot 2 of Lot A of Lot 4 of Parcel A	0.47	0.59	$14,695				$ 14,695	**4/30/2024**	**$14,695**	**Kehr Development, LLC**	6
17U510073		3.16	5.26	$131,507				$ 131,507	**5/15/1996**	**$50,624**	**Pierce Hardy (Partial)**	3
17U510084		0.54	0.89	$22,243				$ 22,243	**11/20/2019**	**$22,243**	**TSG Chesterfield Airport Road , LLC**	3
17V340286		0.81	0.85	$21,230				$ 21,230				7
17V340297	Terra Corporate Park - Lot 5	0.62	0.62	$15,500				$ 15,500				8
17V340303	Terra Corporate Park - Lot 6	0.46	0.46	$11,500				$ 11,500				8
17V340312	Terra Corporate Park - Lot 7	0.20	0.20	$5,000				$ 5,000	**6/28/2022**	**$5,000**	**Old Republic Title Company (Seller - Cheste**	8
17V340321	Terra Corporate Park - Lot 8	0.26	0.26	$6,500				$ 6,500				8
17V340330	Terra Corporate Park - Lot 9	0.38	0.38	$9,500				$ 9,500				8
17V510270		0.70	**0.70**	$17,500	0.06	0.06	$1,500					14
		0.09	0.10	$2,410				$ 21,410				15
17V530036		0.31	0.35	$8,840				$ 8,840				15
17V610051		0.21	0.22	$5,417								8
		0.60	**0.90**	$22,500				$ 27,917				**9**
17V620137	Terra Corporate Park - Lot 4	1.25	1.25	$31,250				$ 31,250				8
17V620148	Terra Corporate Park - Lot 10	1.64	1.64	$41,000				$ 41,000				8
17V620160		0.76	0.76	$19,000				$ 19,000				8
17V630059					0.05	0.075	$1,875	$ 1,875				25c
17W620301		0.21	**0.45**	$11,250	(0.09)	(0.14)	($3,500)	$ 7,750				29
				Original				Adjusted		Reimbursed to Date	Total Remaining to be Reimbursed	
	TOTAL			**$609,527**				**$ 627,402**		**$92,562**	**$ 534,840**	

FUTURE POTENTIAL REVENUES

Sanitary Sewer Pump Station 4

Ordinance 1846

	Developer	Date	Book/Page	Area (Ac.)	Owner's Share	Development	Adjusted Owner's Share	Reimbursement	Received	Termination of FFA	Date
1	Valley Partners LLC	7/24/2002			$ 54,375.00	River Crossings	$ 54,375.00	$ 54,			
2	THF Chesterfield Six LLC	7/24/2002	Bk 15697 Pg 1624		$ 129,375.00	Chesterfield Commons Six	$ 129,375.00	$ 129,			
3	Walker Properties Family LP*	7/24/2002	Bk 15697 Pg 1657		$ 129,375.00	MPD Investments (Beyond Self Storage)	$ 90,562.50	$ 90,			
4A	KLMR Properties LLC**	7/27/2004	Bk 16112 Pg 0899	37.671	$ 64,687.00	Larry Enterprises	$ 65,015.42	$ 65,015.42	9/20/2023	2024040100296	4/1/2024
4B						Larry Enterprises (McBride Design Center)	$ 38,484.08	$ 38,484.08	7/24/2017		
5	Adventure Properties LLC	7/29/2004		36.648	$ 64,687.00	Jim Lynch Hummer/Scott Properties	$ 64,687.00	$ 64,687.00	7/27/2004		
6	Missouri American Water Co.	8/13/2002			$ 129,375.00	Junior Achievement	$ 129,375.00	$ 129,375.00	7/31/2003		
7	THF Chesterfield North Interchange Development LLC	7/24/2002	Bk 15697 Pg 1635	6.483	$ 129,375.00	Chesterfield Valley Medical Bldg.	$ 129,375.00	$ 129,375.00	12/5/2003		
8	THF Chesterfield North Interchange Development LLC	7/24/2002	Bk 15697 Pg 1646	4.848	$ 129,375.00	Boone's Crossing NE	$ 129,375.00	$ 129,375.00	10/4/2006		
					$ 830,624.00		$ 830,624.00	$ 830,624.00			
						Total Remaining to be Reimbursed	$ -				

*Boundary adjustment to Walker Properties and KLMR Properties on 8/9/169 resulted in an adjustment to the Owner's Share.

**Lot Split on 5/26/17 resulted in an adjustement to the Owner's Share.

Sanitary Sewer Pump Station 5

Ordinance n/a, Voice Vote on 3/19/2001

	Developer	Date	Book/Page	Area (Ac.)	Owner's Share	Development	Proportional/Adjusted Owner's Share	Reimbursement	Received	Termination of FFA	Date
1	Danna II LLC	3/1/2001		21.527	$ 119,025.00	Chesterfield Exchange	$ 119,025.00	$ 119,025.00	2/12/2002		
2	Charlotte Hoch	3/1/2001		9.525	$ 84,525.00	Waller Hoch Corporate Park	$ 84,525.00				
3	Kramer Properties LLC*	3/1/2001		5	$ 59,512.50	Kramer Commerce Center, Lot 1	$ 59,512.50	$ 59,512.50	1/3/2023	2023020100428	1/5/2023
4N	Kramer Assets Group LLC*	3/1/2001		11.706	$ 59,512.50	Kramer Commerce Center, Lot 2	$ 29,756.25	$ 29,756.25	1/3/2023	2023020100427	1/5/2023
4S						Kramer Commerce Center, Lot 3	$ 29,756.25				
5	Chesterfield Airport Road Investments LLC (Terra)	3/1/2001		24.997	$ 119,025.00	Terra Corporate Park	$ 119,025.00	$ 119,025.00	6/28/2022	2022070800001	7/8/2022
6	Lipton Realty Inc	3/1/2001		19.993	$ 119,025.00	Long Road Lipton Parcel	$ 119,025.00				
7A	Kehr Development LLC	3/1/2001			$ 119,025.00	Long Road Crossing (25%)	$ 29,756.25	$ 29,756.25	11/12/2003		
7B						Long Road Crossing (25%)	$ 29,756.25	$ 29,756.25	2/9/2005		
7C						Long Road Crossing (50%)	$ 59,512.50	$ 59,512.50	12/10/2007		
					$ 679,650.00		$ 679,650.00	$ 446,343.75			
						Total Remaining to be Reimbursed	**$ 233,306.25**				

*$119,025.00 total due for Kramer Properties (3) and Kramer Assets Group (4N and 4S). Either full amount owed by whichever develops first or spilt as reflected above.

Long Road Crossing Boulevard (Dana Crossing, Engineering)

	Developer	Date	Book/Page	Area (Ac.)	Amount	Development	Proportional/Adjusted Amount	Reimbursement	Received	Termination of FFA	Date
1	Danna II LLC	8/24/2004	Bk 16112 Pg 0845	21.527	$ 10,830.00	Chesterfield Exchange	$ 10,830.00				
2N	17893 Chesterfield Airport LLC	8/24/2004	Bk 16112 Pg 0862	9.525	$ 39,330.00	Waller Hoch Corporate Park	$ 19,665.00				
2S							$ 19,665.00				
3	Kramer Properties LLC*			5	$ -	Kramer Commerce Center, Lot 1	$ -	$ -	n/a	n/a	n/a
4N	Kramer Assets Group LLC**	8/30/2004	Bk 16112 Pg 0871	11.706	$ 16,815.00	Kramer Commerce Center, Lot 2	$ 8,407.50	$ 8,407.50	1/3/2023	2023020100427	1/5/2023
4S						Kramer Commerce Center, Lot 3	$ 8,407.50				
5N	Chesterfield Airport Road Investments LLC	8/24/2004	Bk 16112 Pg 0889	24.997	$ 62,130.00	Terra Corporate Park - North Portion	$ 31,065.00				
5S						Terra Corporate Park - South Portion	$ 31,065.00	$ 31,065.00	6/28/2022	2022070800001	7/8/2022
6N	Lipton Realty Inc	8/17/2004	Bk 16112 Pg 0853	19.993	$ 47,880.00	Long Road Lipton Parcel - North Portion	$ 23,940.00				
6S						Long Road Lipton Parcel - South Portion	$ 23,940.00				
7N	Kehr Development LLC	8/24/2004	Bk 16112 Pg 0880		$ 34,200.00	Long Road Crossing	$ 17,100.00	$ 17,100.00	12/10/2007		
7S						Long Road Crossing	$ 17,100.00	$ 17,100.00	4/30/2024	Awaiting Recorded Copy	4/30/2024
					$ 211,185.00		$ 211,185.00	$ 73,672.50			
						Total Remaining to be Reimbursed	**$ 137,512.50**				

Agreements lists total engineering cost as $228,000.00 but sum of individual agreements only totals $211,185

* No FFA in file for Kramer Properties LLC. Mathmatically, Kramer Properties appears to be responsible for $16,815 or 7.375% of total but no FFA and hand written information in file shows $0.00 due so $0.00 due for Kramer Properties LLC. Phone with Jack Kramer on 11/27/22 he confirmed that at the time his property was already developed and he already had a driveway access so he wasn't a part of the Engineering Design which is why no FFA exists.

**Kramer Assets Group FFA (4N and 4S) does not break down amount as equal shares between N and S properties. Either full amount owed by whichever develops first or amount can be split equally as refelcted above.

Long Road Crossing Boulevard (Dana Crossing, Construction)

	Developer	Date	Book/Page	Area (Ac.)	Amount	Development	Proportional/Adjusted Amount	Reimbursement	Received	Termination of FFA	Date
1N	Danna II LLC*****	5/19/2005	Bk 16699 Pg 1769	21.527	$ 138,224.00	Chesterfield Exchange Lot 2	$ 69,112.00				
1S						Chesterfield Exchange Lot 1	$ 69,112.00				
2N	17893 Chesterfield Airport LLC	6/14/2005	Bk 16699 Pg 1731	9.525	$ 507,346.00	Waller Hoch Corporate Park	$ 253,673.00				
2S							$ 253,673.00				
3	Kramer Properties LLC*	6/14/2005	Bk 16699 Pg 1695	5	$ 188,857.00	Kramer Commerce Center, Lot 1	$ 283,285.50	$ 283,285.50	1/3/2023	2023020100428	1/5/2023
4N	Kramer Assets Group LLC**	6/14/2005	Bk 16699 Pg 1713	11.706	$ 188,857.00	Kramer Commerce Center, Lot 2	$ 47,214.25	$ 47,214.25	1/3/2023	2023020100427	1/5/2023
4S						Kramer Commerce Center, Lot 3	$ 47,214.25				
5N	Chesterfield Airport Road Investments LLC***	5/25/2005	Bk 16699 Pg 1675	24.997	$ 719,390.00	Terra Corporate Park	$ 359,695.00				
5S							$ 359,695.00	$ 359,695.00	6/28/2022	2022070800001	7/8/2022
6N	Lipton Realty Inc****	6/14/2005	Bk 16699 Pg 1750	19.993	$ 601,143.00	Long Road Lipton Parcel	$ 300,571.50				
6S							$ 300,571.50				
7N	Kehr Development LLC	6/14/2005	Bk 16699 Pg 1788		$ 385,829.00	Long Road Crossing	$ 192,914.50	$ 192,914.00	12/10/2007		
7S						Long Road Crossing	$ 192,914.50	$ 192,914.50	4/30/2024	Awaiting Recorded Copy	4/30/2024
					$ 2,729,646.00		$ 2,729,646.00	$ 1,076,023.25			
						Total Remaining to be Reimbursed	**$ 1,653,622.75**				

All agreements list total cost as $2,729,646.00. City spreadsheets previously showed total as $2,786,320.00. Discrepancy in Chesterfield Airport Road investments agreement accounts for the difference.

*Owner's share adjusted to $283,285.50 by amendment to agreement dated 8/20/07.

**Owner's share adjusted to $94,428.50 by amendment to agreement dated 8/20/07. Either total amount owed by whichever develops first or we can split amount equally same as other agreements.

***FFA lists Owner's Share as $719,390.00 but then states the N and S properties owe one-half of the owner's share equal to $388,032.00. Math error in the agreement. Use Owner's Share to calculate N and S shares.

****FFA was amended by hand and initial to revise the Owner's Share to $601,143.00. The one-half share for N and S property owners was however not amended lists $272,234.50 as the half share amount. Use corrected owner's share to determine N and S shares.

*****Lot 1 appears to have be built out prior to FFA but agreement splits responsibility for cost equally between N and S properties. Not sure when reimbursement would be due. Maybe upon redevelopment? Alternatively, entire cost could be due with N.

	Original	Adjusted	Reimbursed to Date	Total Remaining to be Reimbursed
TOTAL	**$ 4,451,105.00**	**$ 4,451,105.00**	**$ 2,426,663.50**	**$ 2,024,441.50**

OUTSTANDING
SPECIAL
ALLOCATION
REIMBURSEMENTS
$2,024,441

Sanitary Sewer Pump Station 4

Ordinance 1846

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	Original	Adjusted	Reimbursed to Date	Total Remaining to be Reimbursed
TOTAL	**$ 4,451,105.00**	**$ 4,451,105.00**	**$ 2,426,663.50**	**$ 2,024,441.50**

FUTURE POTENTIAL REVENUES

SPECIAL ALLOCATION REIMBURSEMENTS
$2,024,441

CURRENT SPECIAL ALLOCATION FUND BALANCE
$3,730,000

WETLAND REIMBURSEMENTS
$534,840

TOTAL
$6,289,281

MSD Stormwater Grants

FUTURE POTENTIAL REVENUES

MSD's rate proposal was approved in April of 2024

Will add an estimated $30,000 annual impervious charge to City's MSD bills.
Certainly understandable.

Projected to begin in 2026, MSD will make available annual stormwater project grants in the estimated amount of $300,000.

CONCERNS:

- City has to be disciplined to not accept responsibility for stormwater within the City
- We must avoid effectively shifting MSD's obligations onto the City
- Will create adverse public response. Concerns will be re-directed to the City instead of MSD
- The City is not and has not been in the stormwater business
- Projects are subject to design review and approval by MSD
- Given everything else happening, do we have the capacity?

BENEFITS

- Project funding is always welcome, but it is an expansion of our current mission
- Useful to partially fund municipal stormwater improvements. Road culverts, Valley infrastructure, Municipal sites

WELCOME TO MY NIGHTMARE

Mass event Safety and Security


LITIGANT
FAIRNESS
COMPENSATION
PENALTY
AUTHORITY
LEGAL
COURT
CASE
ATTORNEY
GUILTY
CHARGES
LAWSUIT
ENFORCEMENT
PLAINTIFF
TRIAL
DEFENDANT
LITIGIOUS
JUSTICE
JUDGE
JURY
LAW
LITIGATION
CRIMINAL
PROCEEDING
LITIGATION
JUDICIAL
AGAINST THE LAW
LAWYER
EQUALITY
MOTION PRACTICE
VERDICT
JUDGMENT
DECISION
GAVEL
PROSECUTION
PROTECTION
DOCUMENT
ARBITRATION
JURISDICTION
CONFIDENTIAL


2/7/2008
TOM BALLMAN
WILLIAM "BILL" BIGGS
COUNCILWOMAN CONNIE KARR
COUNCILMAN MICHAEL LYNCH
KENNETH YOST
MAYOR MIKE SWOBODA


PUBLIC SAFETY
PUBLIC SAFETY
PUBLIC SAFETY
PUBLIC SAFETY
PUBLIC SAFETY


Common Workplace Injuries
...and How to Treat Them!


FATAL ACCIDENT


PERSONAL INJURY CLAIMS


CAUTION
Wet Floor

Chesterfield Regional Tax Increment Financing District

$360 million of projects

$168 million of Public – City Projects

North Outer Forty Sanitary Sewer

Grant Successes!

- Wilson Road reconstruction
- Schoettler Road Sidewalk
- Ladue Farm Bridge
- Pathway on the Parkway
- Highcroft reconstruction

Parks Capital projects

Wildhorse Village Special Business District

Downtown Chesterfield Special Business District

MSD Stormwater Grants

OVERLOAD

Inadequate project management WILL result in:

- Less public accommodations
- Inferior deliverables
- Cost over-runs
- Increased Change Orders
- Delays
- Litigation
- Somebody will be injured

WE HAVE SEEN THIS BEFORE

CHESTERFIELD VALLEY

Law enforcement in Chesterfield Valley and our Parks system

Need to develop creative solutions

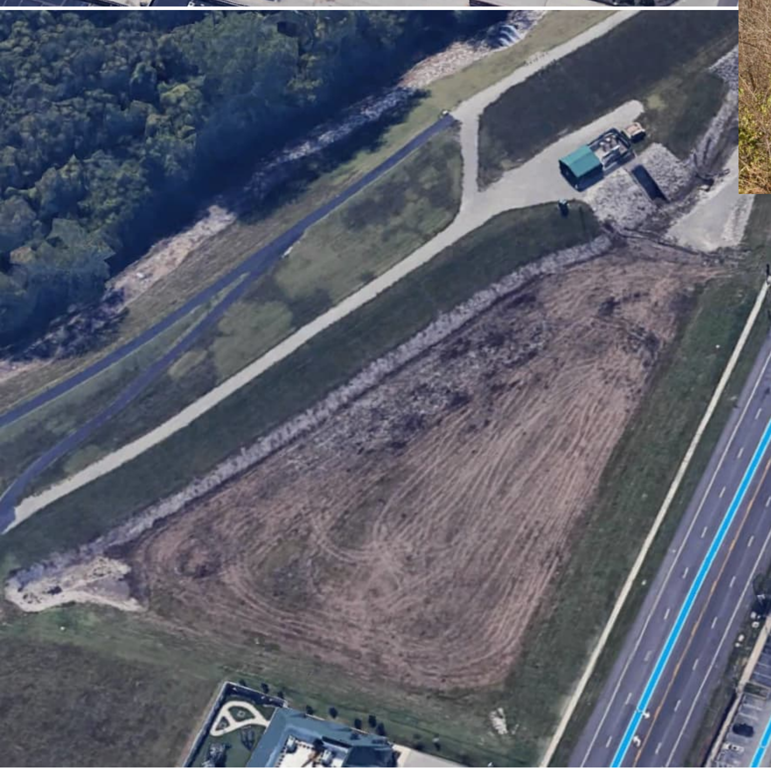
MONARCH/CHESTERFIELD LEVEE DISTRICT
INTERIOR STORMWATER SYSTEM MAINTENANCE

MLCD RESPONSIBLE FOR LEVEE AND SYSTEM MAINTENANCE
EMPLOYS 1 PART TIME EMPLOYEE AND 1 PART TIME INDEPENDENT CONTRACTOR

EMERGENCY RESPONSE
PUMP STATIONS
MOWING
FLOOD CLOSURES
PIPED SYSTEMS
MOWING
DEBRIS REMOVAL
FLOOD CONTROL

- MLCD AND CITY ARE INEXTRICABLY LINKED
- CHESTERFIELD VALLEY HAS AN ASSESSED VALUE OF OVER $$$$$$
- I BELIEVE AT SOME POINT THE CITY WILL HAVE TO CONSIDER A CONTRACTUAL RELATIONSHIP WITH MLCD TO PROVIDE ONGOING MAINTENANCE.


Levee Trail




REPORT EMERGENCY
OR PROBLEM
TO 1-833-261-7790
CROSSING 596 260 P

Known or anticipated large capital expenses for existing facilities

Monarch – Chesterfield Levee Trail Overlay – Estimated expenditure of $1.4 million in 2027.

Parks fund or Fund Reserve.

Large Capital Assets require large periodic rehabilitation expenditures


Central Park Playground
Grant Request Pending!

City Hall Rooftop HVAC Equipment – planned scheduled expenditure of $900k in 2030.

Much higher than our typical annual expenditure for building maintenance capital items.

Parking Lot Overlays:
City Hall, CVAC, Pool
Planned expenditure of $2.7 million in 2031.

Source?
If sourced from Capital, will reduce street and sidewalk reconstruction.

Reference pavement reports to both PPW and F&A

WILDHORSE VILLAGE SPECIAL BUSINESS DISTRICT

RESPONSIBLE FOR MAINTENANCE AS OF 1/1/2025

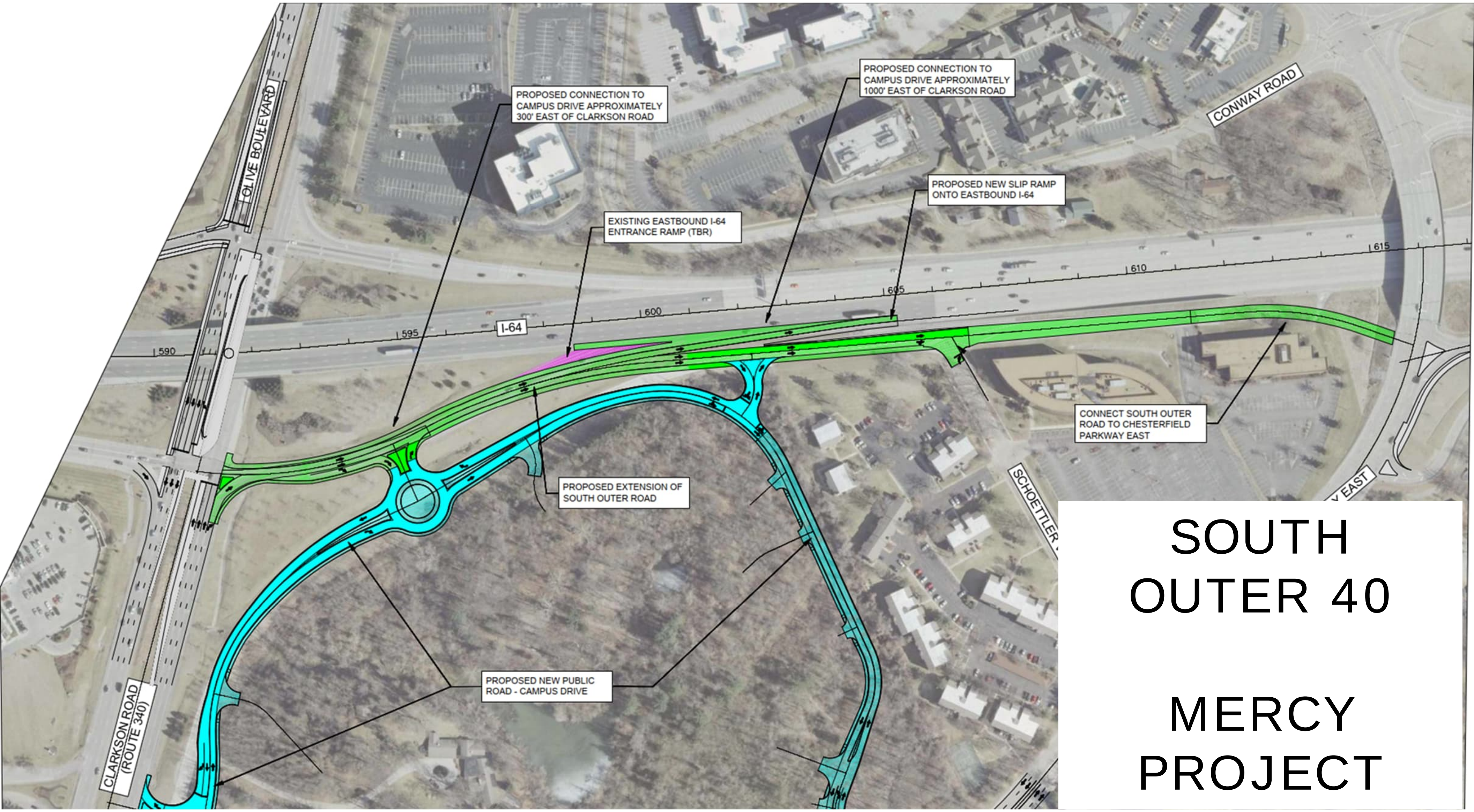
SET TAX RATE FOR 2024

ACCEPTANCE DOCUMENTS

CONTRACTS & STAFFING

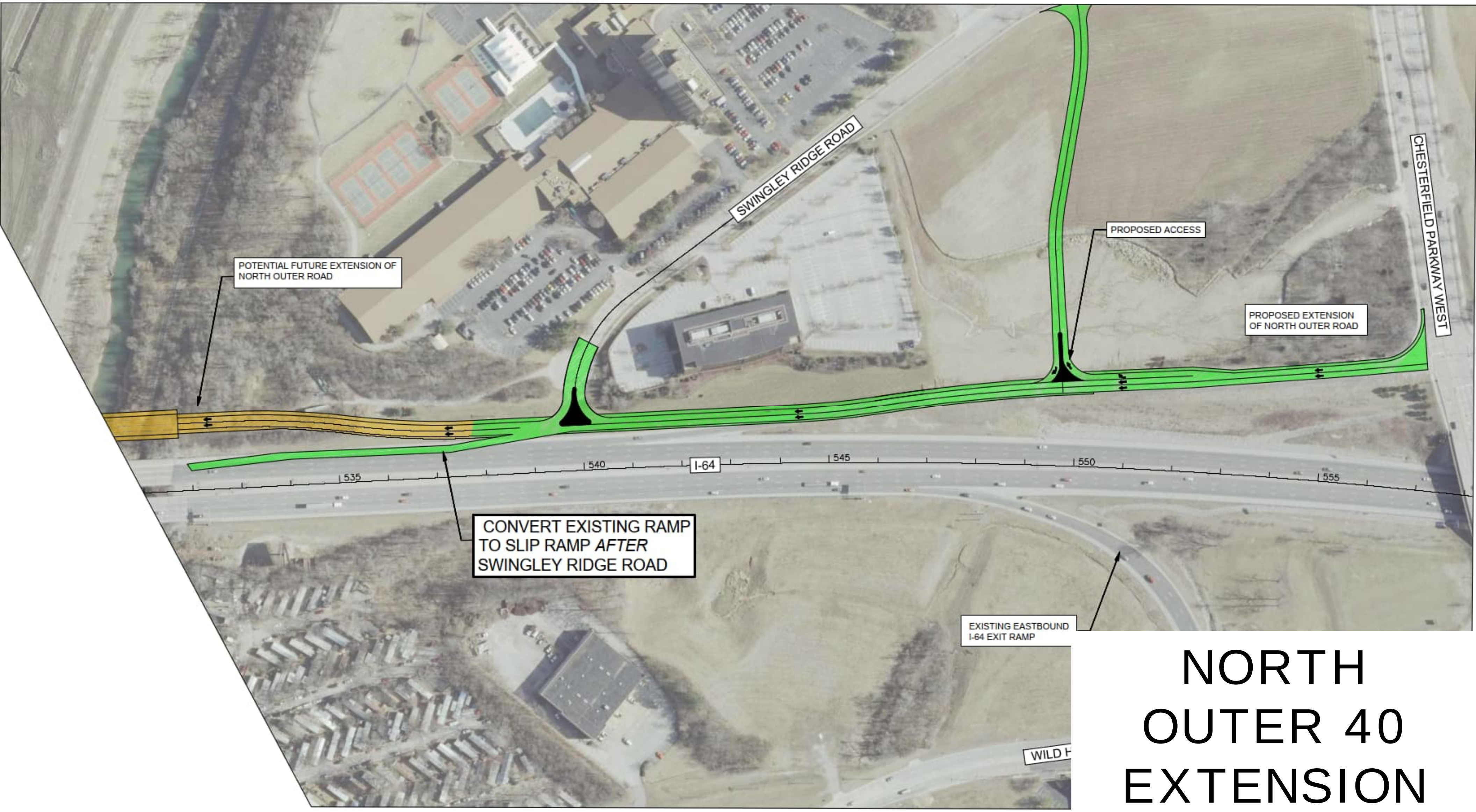
DOWNTOWN CHESTERFIELD SPECIAL BUSINESS DISTRICT
PETITION IN PROGRESS

Survey and investigation initiated
to determine resources and revenue



SOUTH OUTER 40

MERCY PROJECT

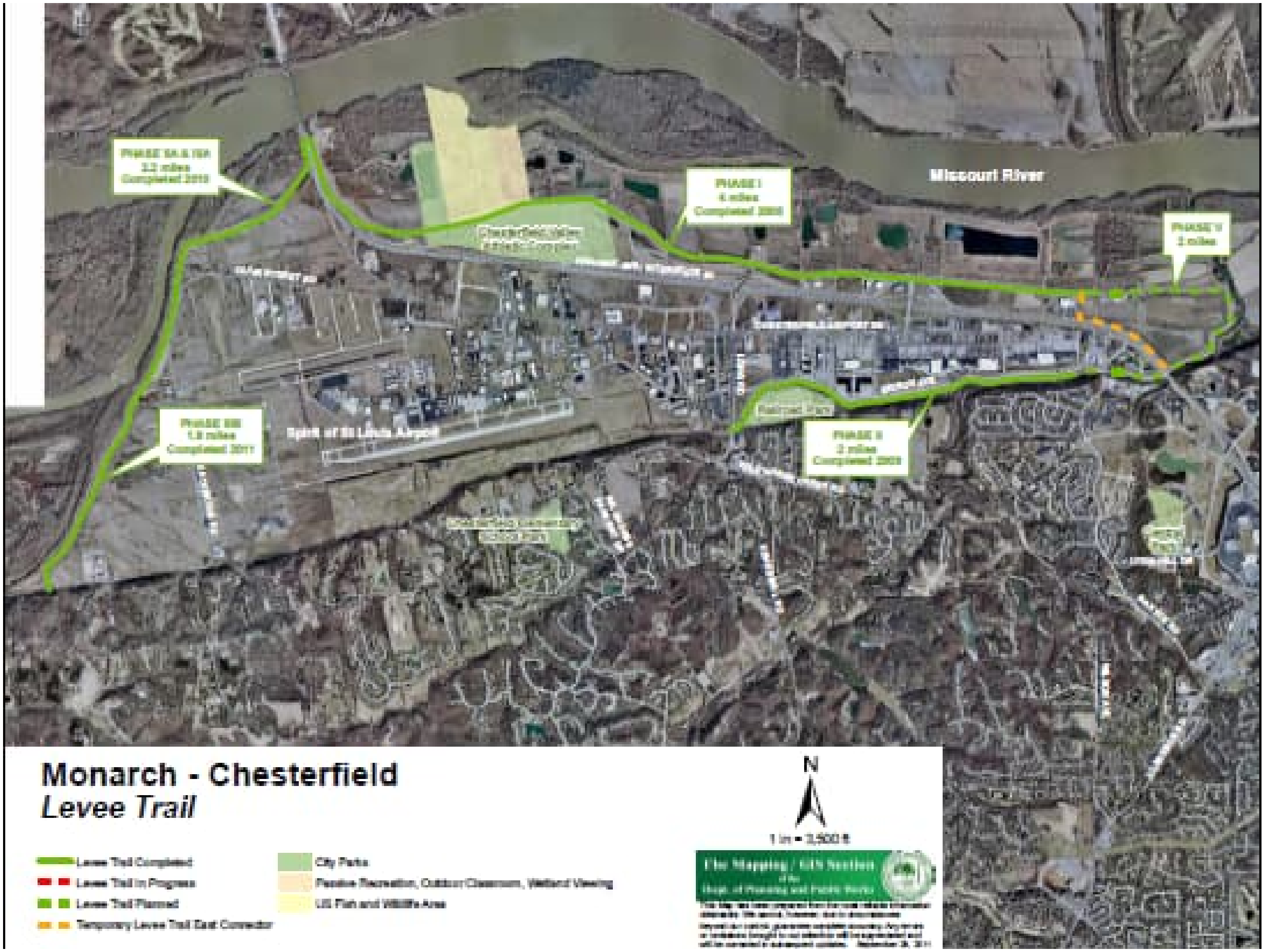


NORTH OUTER 40 EXTENSION

Long Road

CHESTERFIELD AIRPORT RD
EDISON AVE
Chesterfield Railroad Park

Chesterfield/Monarch Levee Trail



Phase V – completion condemnation awaiting mediation and jury trial

HOW WILL IT CONNECT TO OUR RIPARIAN TRAIL?

Pickleball Purgatory

$500,000 set aside, with the intent to contribute additional funds.

Community Center

No current intent

Any consideration of acquiring a facility also requires evaluation of operational costs and staffing.

THIS IS NOT JUST A FACILITY DECISION

CHESTERFIELD VALLEY ATHLETIC COMPLEX

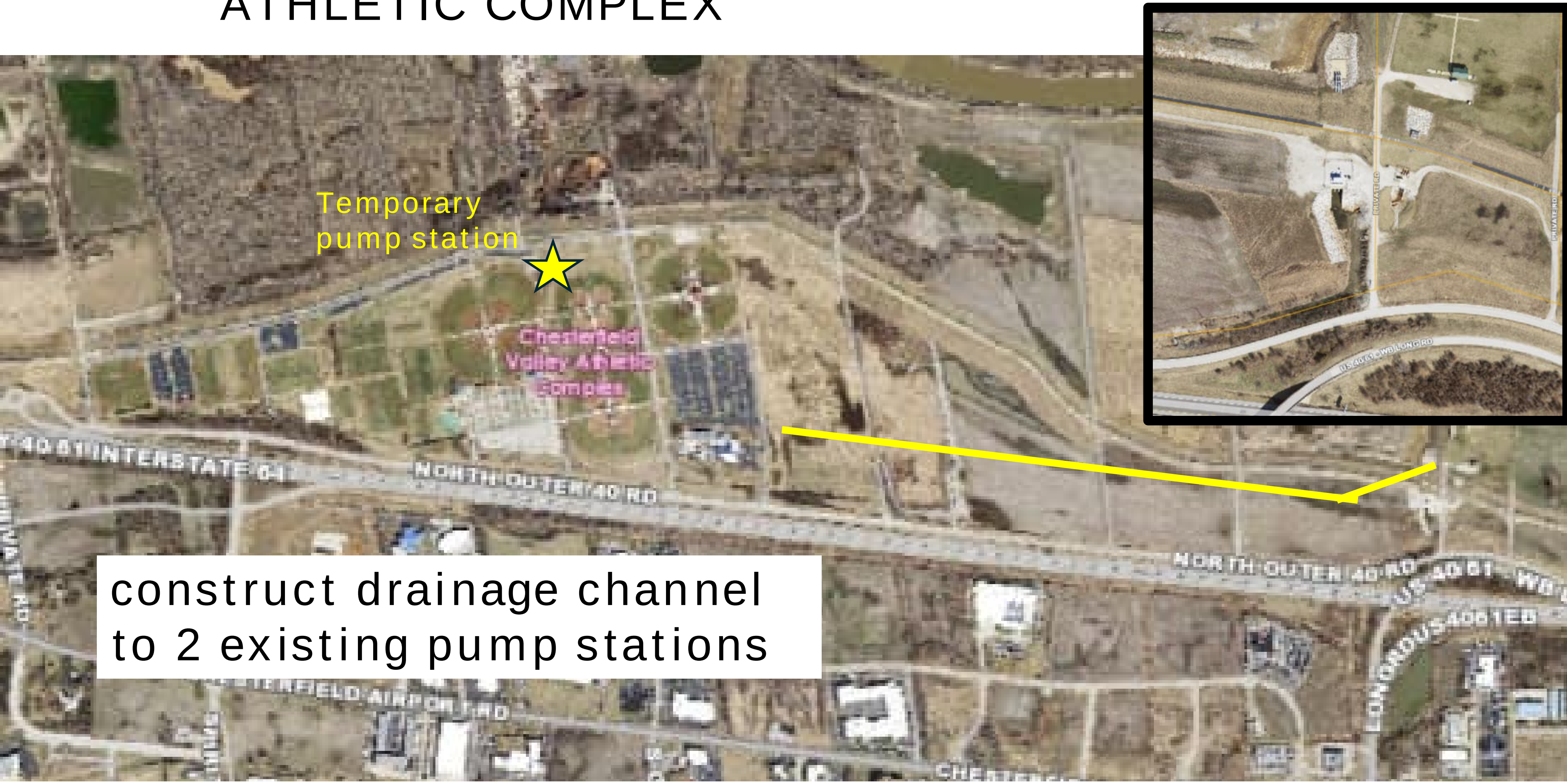
- For a decade or more, You have listened to me harp on the need for the infrastructure drainage, sewer & potable water
- Complete drainage channel (Gateway?)
- Complete Ring Road
- Update Athletic lighting
- Sanitary Sewer rehab
- additional Parking
- C quad RR and Concessions
- Turf A & B fields?

JULY 4th, 2024

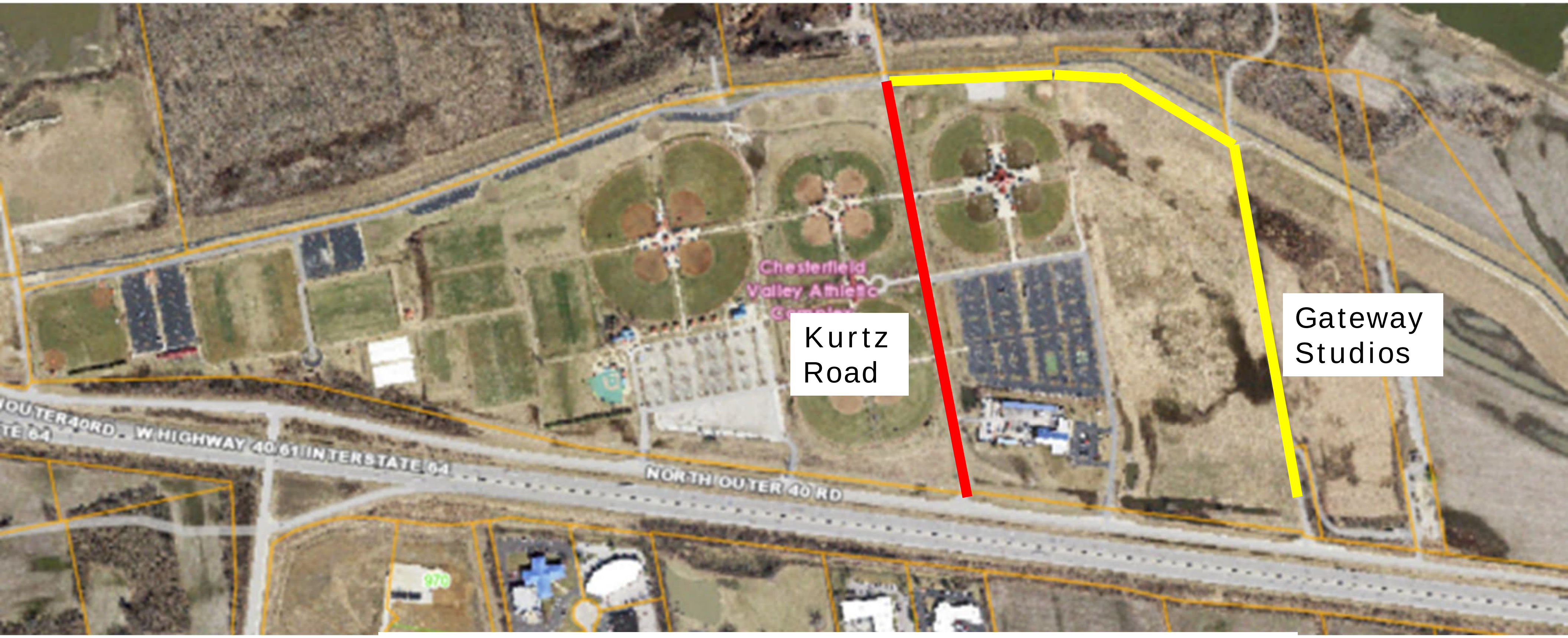
CHESTERFIELD VALLEY
ATHLETIC COMPLEX

ESSENTIAL NEED TO
CONSTRUCT THE DRAINAGE
CHANNEL TO LONG ROAD
Gateway Studios Project

CHESTERFIELD VALLEY ATHLETIC COMPLEX



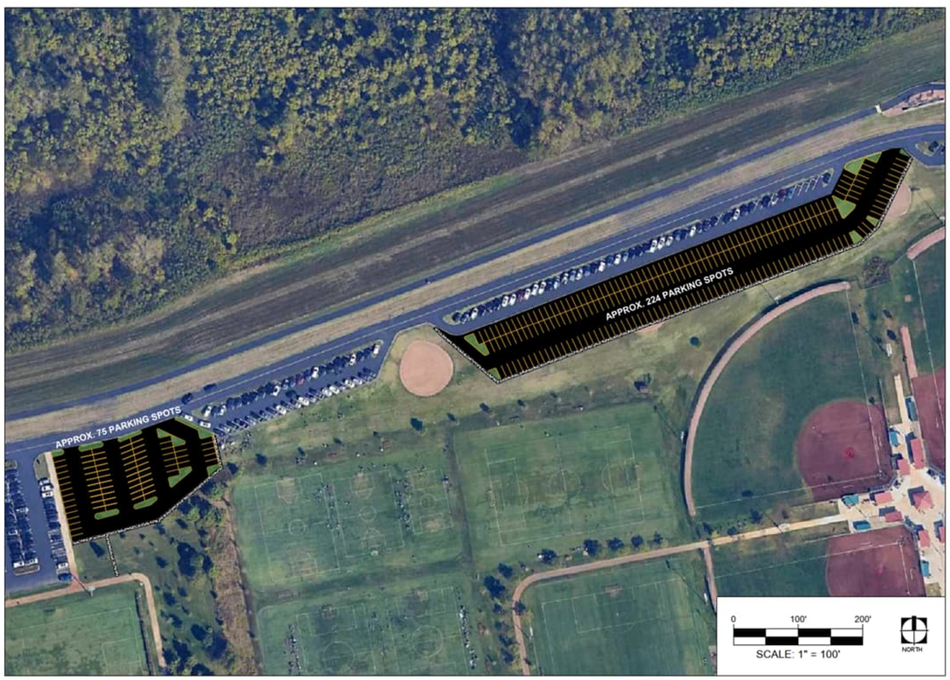
CHESTERFIELD VALLEY ATHLETIC COMPLEX



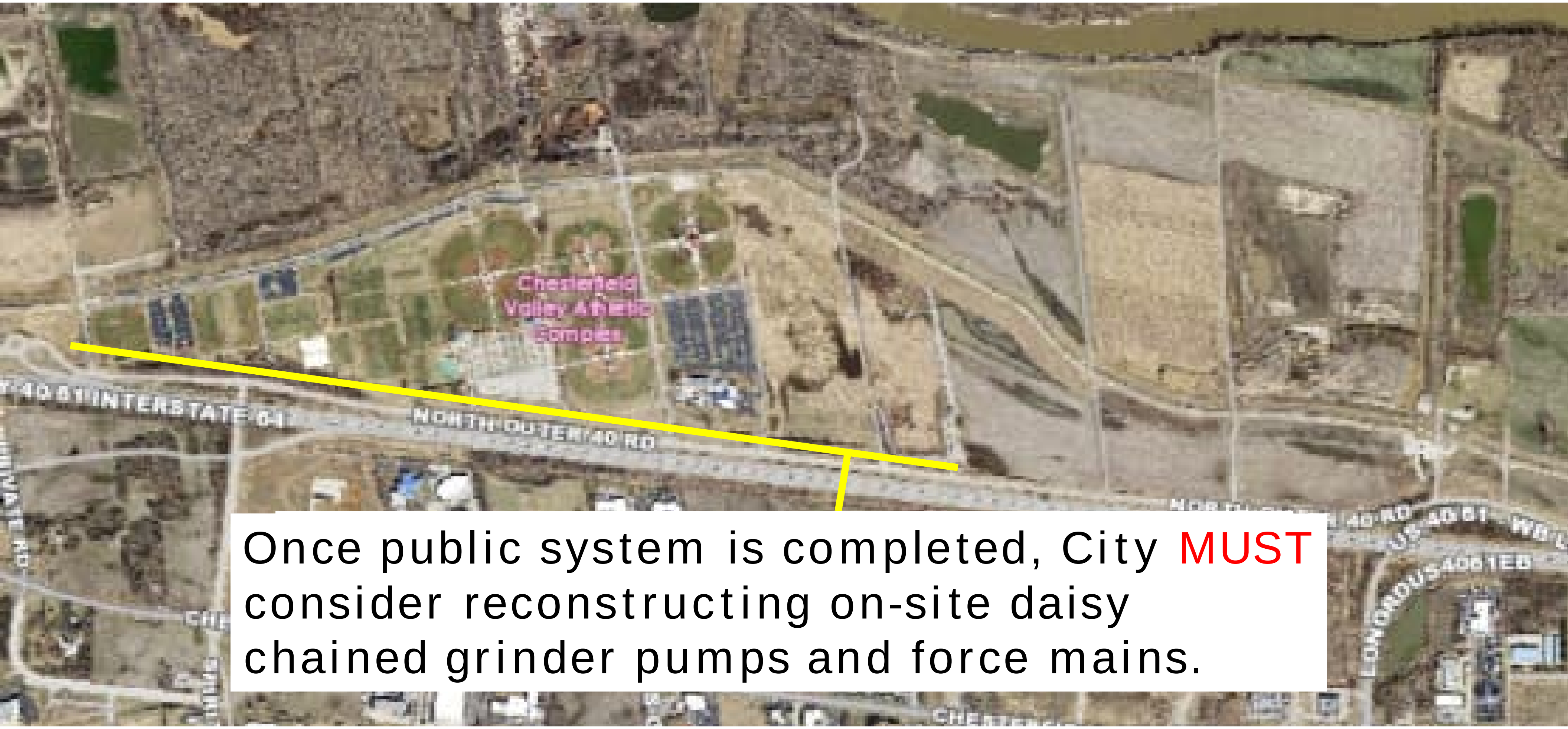
complete Ring Road,
eliminate commercial Kurtz Access

CVAC Parking

Additional Parking
Estimated $1.5 Million



CHESTERFIELD VALLEY ATHLETIC COMPLEX



Once public system is completed, City MUST consider reconstructing on-site daisy chained grinder pumps and force mains.

CHESTERFIELD VALLEY ATHLETIC COMPLEX

Athletic lighting upgrades - MUSCO – Original install 25 years old

CHESTERFIELD VALLEY ATHLETIC COMPLEX

Potable water extension & Connection

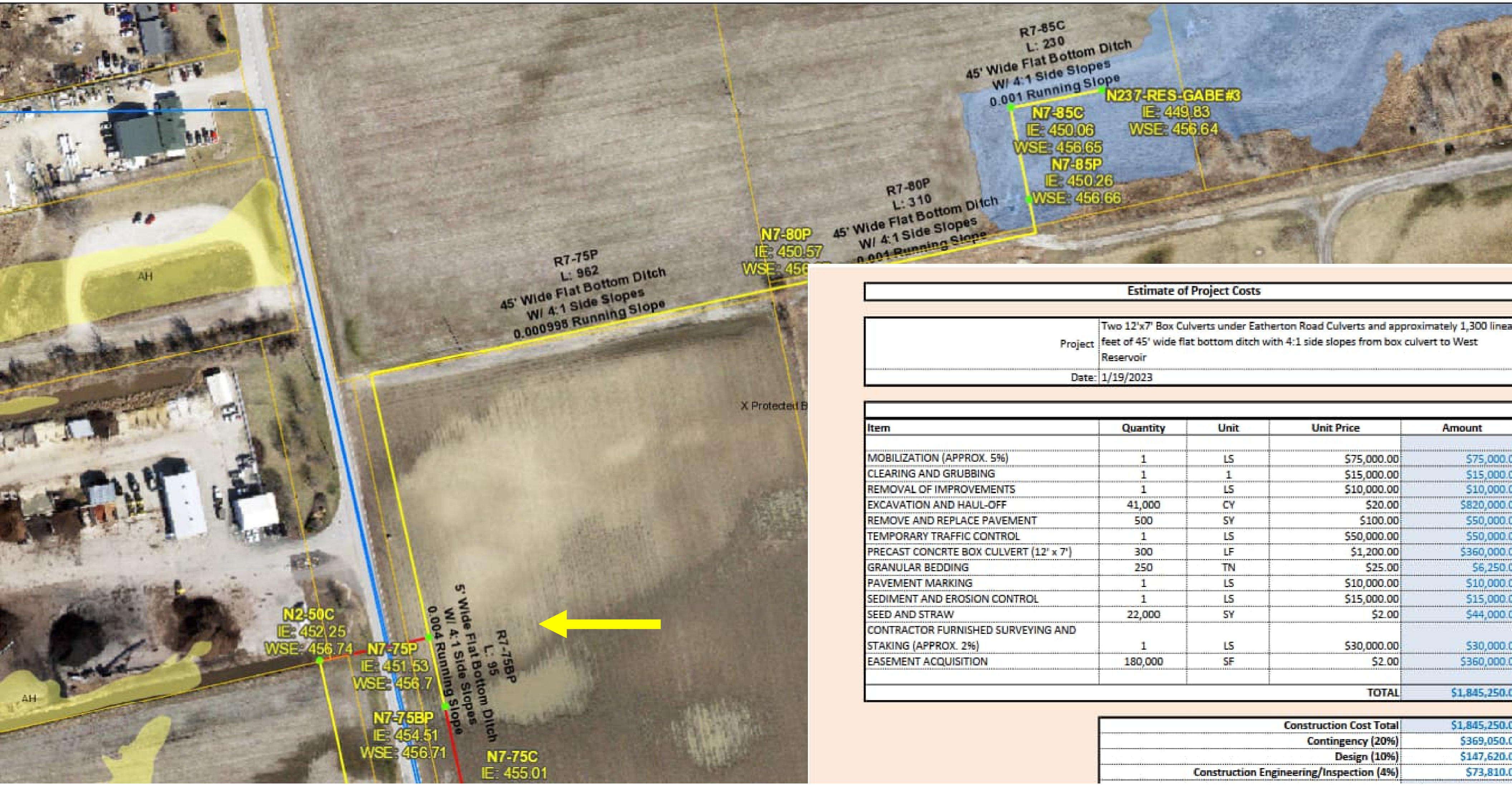
Potentially Constructed by Gateway Studios

CHESTERFIELD VALLEY,
A LOT TO PROTECT

~ 2 $ BILLION APPRAISED VALUE
$400 MILLION ASSESSED VALUE


~ 2 $BILLION APPRAISED VALUE
$400 MILLION ASSESSED VALUE
STORM WATER
PROJECTS
The Landing
At Spirit
Golf Course

Eatherton Road Culvert and MP Channel to West Basin



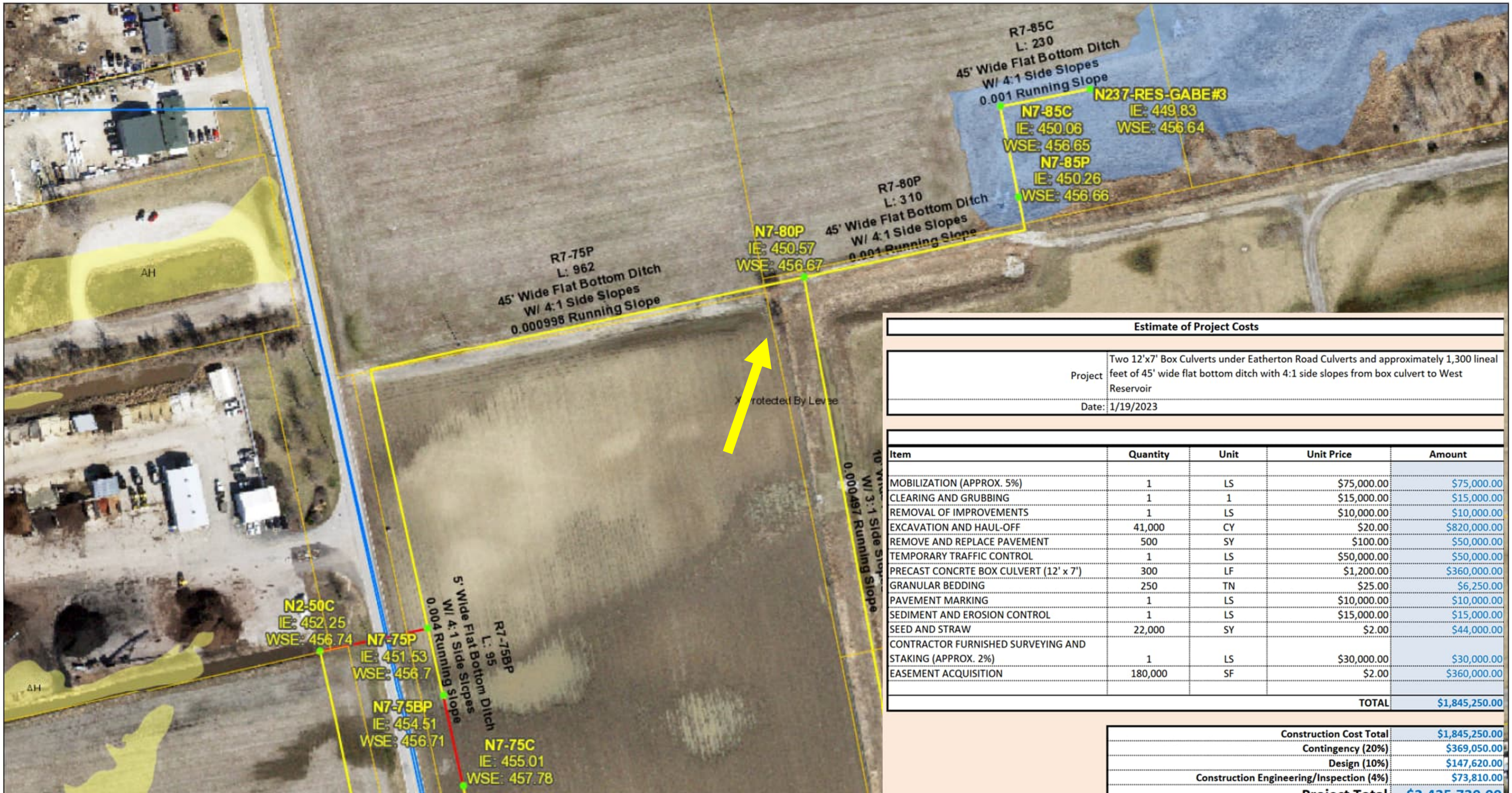
Estimate of Project Costs

Project	Two 12'x7' Box Culverts under Eatherton Road Culverts and approximately 1,300 linea feet of 45' wide flat bottom ditch with 4:1 side slopes from box culvert to West Reservoir
Date:	1/19/2023

Item	Quantity	Unit	Unit Price	Amount
MOBILIZATION (APPROX. 5%)	1	LS	$75,000.00	$75,000.0
CLEARING AND GRUBBING	1	1	$15,000.00	$15,000.0
REMOVAL OF IMPROVEMENTS	1	LS	$10,000.00	$10,000.0
EXCAVATION AND HAUL-OFF	41,000	CY	$20.00	$820,000.0
REMOVE AND REPLACE PAVEMENT	500	SY	$100.00	$50,000.0
TEMPORARY TRAFFIC CONTROL	1	LS	$50,000.00	$50,000.0
PRECAST CONCRTE BOX CULVERT (12' x 7')	300	LF	$1,200.00	$360,000.0
GRANULAR BEDDING	250	TN	$25.00	$6,250.0
PAVEMENT MARKING	1	LS	$10,000.00	$10,000.0
SEDIMENT AND EROSION CONTROL	1	LS	$15,000.00	$15,000.0
SEED AND STRAW	22,000	SY	$2.00	$44,000.0
CONTRACTOR FURNISHED SURVEYING AND STAKING (APPROX. 2%)	1	LS	$30,000.00	$30,000.0
EASEMENT ACQUISITION	180,000	SF	$2.00	$360,000.0
			TOTAL	$1,845,250.0

Construction Cost Total	$1,845,250.0
Contingency (20%)	$369,050.0
Design (10%)	$147,620.0
Construction Engineering/Inspection (4%)	$73,810.0

Eatherton Road Culvert and MP Channel to West Basin



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Construction Engineering/Inspection (4%)	$73,810.00
Project Total	**$2,435,730.00**

AMPHITHEATER
opened 2011

- Back of House canopy additions
- Restrooms
- Concessions
- Performer access and bus parking
- Facility updates

WWW.CHESTERFIELDAMPHITHEATER.COM

Grand opening 2011